Enhancing Customer Experience through Artificial Intelligence: Opportunities and Challenges in Digital Marketing (A Study of Indian IT Companies)

by

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Enhancing Customer Experience through Artificial Intelligence: Opportunities and Challenges in Digital Marketing (India)

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ABSTRACT

The study aims to enhance customer experience through artificial intelligence thereby assessing opportunities and challenges in digital marketing in India. The existing study is conducted in Bangalore, Chennai and Pune cities in India. The existing study is exploratory and primary. The study selected IT employees from three cities, namely, Bangalore, Chennai and Pune in India. The sample size of the existing study is 600 information technology (IT) employees. The study is based on purposive sampling technique. Various statistical techniques applied to assess the constructed questionnaire, namely, descriptive statistics, frequency, percentage, ANOVA, Regression, Correlation, one sample t test, Exploratory factor analysis and Chi-square test. The findings of the study analysed factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

Additionally, the study assessed opportunities of AI in digital marketing operations in the organisation and stated that "AI for marketing management and worldwide advertising campaigns and multilingual content generation" is the most important opportunity of AI in digital marketing operations in the organisation. Then, the existing research analysed challenges of AI in digital marketing operations in the organisation and stated that "Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures" is the most important challenge of AI in digital marketing operations in the organisation. Finally, the findings of the study assessed recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital marketing plan with clarity on goals since the onset" is the most important recommendation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital marketing plan with clarity on goals since the onset" is the most important recommendation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

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CHAPTER I: INTRODUCTION

1.1 Artificial Intelligence in Digital Marketing

Artificial Intelligence came as a revolutionary wave in the digital realm of marketing, changing the way a company interacts with its customers. As the digital economy shifts, more marketers rely on AI to process vast amounts of data, predict what consumers are going to do, and deliver hyper-personalized experiences(Access, Patil, & Rane, 2023). With the help of machine learning and natural language processing, data analytics, AI helps businesses interact with customers in innovative ways and provides a sustainable competitive advantage in a saturated market. The dynamic integration of AI into marketing strategies provides an overall paradigm shift wherein the traditional, one-size-fits-all approaches are converted into data-driven and customer-centric campaigns(Rane, Choudhary, & Rane, 2023).

Historically, digital marketing has seen tremendous changes-from email campaigns and search engine optimization to social media and programmatic advertising. The next frontier would be AI-just one more step in building further on the ones mentioned above, in terms of unbeatable insights and automation capabilities(Wereda & GrzYbowska, 2016). Among them are chatbots, recommendation engines, and sentiment analysis algorithms, to cite a few, which have become integral parts of many marketing strategies. These solutions allow businesses to optimize their touchpoints, create better consumer connections, and, in turn, can drive higher conversion rates.

This is why AI is getting more and more used in the sphere of marketing: because it helps to solve challenging tasks. For instance, big amounts of data can be processed and analyzed at the same time and the marketer gets access to new insights that could not be obtained earlier. Second, AI lowers the forecasting of customer needs and demands to a level where businesses are able to engage customers precisely at the right time as to create maximum relevance(Gahler, Klein, & Paul, 2023).

Other than accessibility, AI employed in digital marketing alters the process by which brands comprehend, and interact with, their audiences. AI has shifted the bar in customer experience through personalisation where businesses can directly target one customer to offer him or her content, goods or services that have been developed for that particular customer. Previous Customer Experience means personalized approaches which not only create high satisfaction among the customers but also make them loyal to the company by understanding the customer's choice. Marketing, on the other hand, is bolstered by AI algorithms, which also evolve as they learn; therefore, ensuring shippers implement effective and timely strategies amidst transformation in the digital market place(Becker & Jaakkola, 2020).

Notably, while transitioning into digital marketing the concept of AI causes potential for change in the field that is rather specific. The fresh issues that marketers experience have to do with various ethical questions, such as data protection and fairness of algorithms. Apart from this, extending AI-related technologies is too expensive and complex for small businesses. They impose a pressure to emphasize the responsible use of AI and combine it with and ethical approach towards customers(Gonçalves, Costa, Dias, Pereira, & Araújo, 2022).

Technology that is artificial intelligence has impacted the marketing even in the digital platform where marketers can now take their customers a notch higher and simplify their marketing activities. The potential of digital marketing is going to grow even bigger with the increase of more entries from different businesses into the world of artificial intelligence. It can be concluded that the approach to AI is correct and its challenges must be managed so that it brings value to both a business and a customer on the way to success (Broklyn, Olukemi, & Bell, 2024).

AI has the potential to act as a disruptive technology available in digital marketing that has the possibility of changing how companies engage customers and provide value. In principle, AI helps marketers incorporate these technological features such as machine learning, NLP and predictive analytics to enhance the frequency, relevance, and customization in marketing endeavours. These are the technologies that alter the classical paradigms of marketing, allowing business organizations to move from the broad-spectrum campaigns and branding that was hallmarked by generic institution to methods that are customer focused and based on clients' preferences(Zavodna, Überwimmer, & Frankus, 2024).

In today's digital world, marketing success is all about meeting customer's needs and expectations, what AI has made possible by rendering it viable to process colossal amounts of data in real-time. What AI enables marketers to accomplish in near real time that it took weeks and months in the traditional mode is the ability to quickly process customer insights, behavioural trends, and emerging patterns. Thus, that skill has helped businesses to cope in

competitive markets by translating big data into solutions that keep its strategies relevant and timely(Bhalerao, Kumar, & Pujari, 2022).

Another huge industry where AI is causing disruption is through automation. Marketing automation with the help of artificial intelligence excludes the tasks that perform basic functions for example scheduling post on social media, follow-ups email and consumer inquiries conduct through chatbots. They can be very helpful in sparing time and funds and in providing much more homogenized and accurate ways of communicating with customers. For example, NL-based chatbots can answer millions of different questions that customers have with almost the level of human-bot interaction capability, that might entail round-the-clock support, and smooth omnichannel undertakings(Karami, Shemshaki, & Ghazanfar, 2023).

Like predictive analytics, big data is also impossible to do without the help of AI. By this way, using the historical data and pattern that have emerged, it is likely for businesses to forecast on the kind of product that customer would likely to buy, time for the campaign to be affected or even the kind of content that would work on the targeted group of consumers. Marketing predictive analytics offers marketers with deeper and superior information that they can use to make better decisions in advance and also avoid the mistakes that are usually seen in the traditional marketing 4P marketing mix strategies (Ismail, Ghareeb, & Youssry, 2024).

The other revolution that we will likely see in digital marketing is the use of artificial intelligence, both in the creation and the selection of content. For instance, generative AI models like OpenAI's GPT series can generate commercial quality content from blogs, ad copy, to scriptwriting for videos with very little to no human interference. Once more, the tools do not only help with making content production faster but also aligned with SEO and audiences in their mind. Such algorithms as AI can generate a set of content to go with the users this way, guaranteeing that each customer engages with content that should interest them most (Rajasekharan, 2024).

In contrast, the authors of the article note that the introduction of AI in digital marketing would face no shortage of issues. The two issues pertinent to the data are privacy and security. Due to the fact that the AI systems employ customer information, organizations are going to work beneath the guidelines that accompany certain guidelines like GDPR in the Europe, or CCPA in the USA. The ethical issues of handling personal data and the more so the issues of decision

making by the artificial intelligence algorithms only complicate things under the current conditions (Soni, Sharma, Singh, & Kapoor, 2020).

Furthermore, there are technological challenges and these translate to certain costs. The AI solution implementation starts with the high investment taking into consideration of the infrastructure, people, and skill developed training. To SMEs all these may pose a barrier towards use of AI hence the following may be some of the limitations that are likely to be encountered (Sadiku, Fagbohungbe, & Musa, 2020). Moreover, touch is still absent in most AI-driven interactions, and this is one way to relate to people. Indeed, as much as AI is capable of imitating most of what humans do multiple times, it many times lacks ability to provide customers with that touch of feeling they require in certain moments.

Finally, there is algorithmic bias Another potential harm. Due to the reliance on data, AI systems can be reproducing bias from the data and therefore be placing a premium on unfair or discriminatorily results. For example, a set of machine learning to control an advertising process may contain implicit discrimination for a demographic when the training data set did not cover the said demographic. These biases need to be closely monitored and additionally, AI models should also require specific lessons (Leitch, 2021).

AI transpired to become the new face of digital marketing, and this makes it much more plausible for companies to provide potent tools that can enhance virtual customer experiences, with promoting the occurrence of efficient process improvements, and instigating meaningful interactions. Such improvements as personalization, automation, and other predictive analysis provided by AI became the gate through which marketers entered new territories that were impossible to uncover before (Anute, Paliwal, Patel, & Kandale, 2021). The great concerns in marketing are the ethical issue, data security and the question of diversity when it comes to applying AI. Clearly, the future of digital marketing will proceed with the contours defined by the possibilities of artificial intelligence as businesses continue to apply this type of technology in the development of their markets. Balancing potential with responsible application will form the keystone for achieving sustainable success in the AI-driven digital era (Roundy, 2022).

1.2 The Concept of Customer Experience

Customer experience has become one of the most critical success factors in today's extremely competitive and customer-centric business environment. Customer experience describes the

collective impression a customer develops from all interactions with a brand, touching every point within the customer journey-from awareness to engagement after purchase. Unlike traditional metrics of customer satisfaction, which are merely individual transactions, CX takes a holistic view, underscoring the idea of how every interaction sums up in making the customer relationship with a brand (Wereda & GrzYbowska, 2016).

With the near exponential growth of CX in the digital age, customers have come to expect seamless, personalized, and meaningful interactions. Hitherto, with online channels and platforms galore, a customer can now interact with businesses via websites, social media, mobile applications, emails, and many others (Rane et al., 2023). Each and every such interaction contributes to their overall experience and, therefore, forms an imperative business need for consistent integration of CX across all the channels. Consistencies or negative experiences at any stage can contribute to customer dissatisfaction, reduced loyalty, and ultimately lost revenue (Gonçalves et al., 2022).

One reason for this increased emphasis on CX is the change in the business model from product-centric to customer-centric. In today's market, products and services have equal quality and price, so differentiation through CX is at the heart of the game. A better CX attracts new customers but even creates loyalty, advocacy, and repeat business (Bhalerao et al., 2022). Research is constantly proving that customers will pay a little extra for a better experience, bringing home the value that it possesses as a competitive advantage.

Today, personalization forms the core of modern CX strategies. Customers increasingly expect businesses to understand their unique preferences, know what they want before even asking for it, and then deliver tailored solutions. This shift has been fuelled by the general entrance of technological advancements like AI and data analytics into businesses that enable the collection, analysis, and real-time application of customer data. Personalized recommendations and promotions as well as dynamic content present an improvement in CX through their ability to create the perception of relevance and engagement for the customer (Access et al., 2023).

However, the state of delivering great CX goes beyond technology; instead, it is about a deep understanding of people's emotions and expectations, as well as pain points. The role of emotional connections in creating CX has profoundly been accepted in the fact that customers determine their loyalty based on how a brand makes them feel. Companies that uphold empathy, authenticity, and trust in their interactions are probably those likely to build enduring relationships. For instance, empathetic and timely provision of customer services will leave a more lingering positive impression even when there is an issue (Becker & Jaakkola, 2020).

The term CX also extends the lifecycle of a customer's engagement with a brand, covering prepurchase to post-purchase. The factors influencing customer perception in the pre-purchase stage are ease of access to information, responsiveness of communication, and user-friendly website design. The efficiency, convenience, and transparency of the transaction process are central factors during the purchase phase. Post-purchase, businesses can improve CX with value-added services through excellent customer service, seeking feedback, and communication to ensure relationships (Gahler et al., 2023).

One of the other important aspects of CX management is measuring CX. Those Net Promoter Score (NPS), Customer Satisfaction (CSAT), and Customer Effort Score (CES) scores mark the level at which customers assess their experiences with the brand. In addition, they help the organization understand and improve its CX in areas that are significantly detected. Feedback is collected periodically, and hence CX as part of the business strategy remains dynamic and evolving in nature (Ismail et al., 2024).

There are challenges with achieving excellence in CX despite its importance. Customer preferences vary, as multi-channel interactions are quite complex, and technology is changing fast. Businesses need to stay agile and innovating. Balancing digital and human touchpoints is also important for different customer segments; efficiency and personalization can be bettered through technology, but sometimes they fail to provide the required empathy, emotional connection, which human beings do in interaction (Chalmers, MacKenzie, & Carter, 2021).

The idea of customer experience really indicates a paradigm shift in the behaviour of businesses toward their customers. Value delivery at every touchpoint, emotional bonding, and leveraging technology are a few of the key points that companies can follow to ensure such memorable experiences that enhance customer loyalty and growth. As the nature of customer expectations continues to develop, it is the ability to adapt and innovate in CX that will continue to determine success in the digital economy (Jain, 2019).

1.3 Artificial Intelligence: A Catalyst for Enhancing Customer Experience

The emergence of artificial intelligence has turned out to be a transformational force in the way that organizations manage, engage with, and interact with their customers. While being highly

competitive, organizations have been wanting to provide more personalized and seamless customer experiences (CX) (Sadiku et al., 2020). AI plays the central role in this shift as these organisations harness data, automation and predictive capacity to fit the rapidly transforming requirement of their audience. Deployment of AI in the customer processes reinforces organizational ability to enhance the tactical CX in all customer engagements resulting in enhanced satisfaction and loyalty.

Another important use of AI that has a strong effect on CX is the capacity to provide genuine, one-on-one experiences. Since the AI-powered system can collect vast data on usage from many sources, including browsing behaviour, purchase history, and social networking profiles, the resulting customer profiles can be very detailed (Geisel, 2018). Such profiles enable business to deliver recommendation, content and offers based on individual choice in real time. For instance, an application such as Spotify or Netflix would effectively utilize artificial intelligence when providing a user with their play list, or most probably viewers' suggestion list in this case, which could be highly personalized and thus interesting to the user.

AI also stands for excellence when it comes to discipline such as, predictive analytics. It adds to the existing structure of the client experience by being able to foresee needs and actions. Through historical data analysis, AI algorithms can know beforehand what a person may do: when there will be a purchase, whether a given customer is going to be a churner, or even the best time to target a given customer (Anute et al., 2021). The business can act before this happens and make it offer enough time to keep satisfaction high. For instance, an e-commerce site may employ an AI system to remind the buyer of some consumable item when it is low or to suggest a complementary item based on prior purchase of something, thereby increasing stress on convenience and hence loyalty.

A process improvement through automation that is being discovered with the new implementation of AI is in the areas of processes rationalization. AI enhanced chatbots and virtual assistants are already fully integrated into the customer service processes and answer such questions instantly and generic technicalities and FAQs are addressed by chatbots. NLP tools create conversation experiences like human beings, offer support both day and night, and reduce wait times. In complex issues, AI can forward the concerns to human agents for processing while maintaining continuity of the concern from the virtual assistant. It is of this note that such automation improves customer satisfaction levels and at the same time decrease the operational expense of firms (Roundy, 2022).

AI does bring sentiment analysis into powerful play to understand customer feelings and attitudes in real time. AI enables businesses to read text in emails, a chat interaction, social media posts, and reviews to identify a customer's sentiment in any of three possible ways: positive, negative or neutral will appear (Madhavi, 2021). This capability will enable the business to address dissatisfaction immediately and, at the same time, build customer loyalty and ensure that its tactics are aligned to the customer expectations. For instance, can be used by a hotel chain as an opportunity to use AI for such example detecting and handling social media-based negative comments that may turn a potential crisis into an excellent customer care showcase.

Apart from enhancing end to end consumer funnel, AI aids in enhancing individual interactions. AI can be also applied in tracking customer behaviour in various touchpoints and determining which touchpoints leave them unsatisfied (Palanivelu & Vasanthi, 2020). With those parameters defined, it becomes possible to redesign the organizational processes so that they are far more integrated. For instance, using this paradigm, one can predict the patterns of cart abandonment in e-commerce; It is therefore possible to advise such tendencies as offering discounts from a lever alongside with suggesting better design for the checkout to enhance conversions.

Huge potential is there in incorporating AI in CX but at the same time it also has the following drawbacks: A major issue in the usage of AI systems would be the issue of protecting and securing the customer data that are paramount in the systems (Soni, Sharma, Singh, & Kapoor, 2019). Organizations have to learn and act appropriately under stressful data protection regulations, which can be GDPR and more, when setting the expectations towards how the data is leveraged. This can lead to low trust, and, failure of initiatives developed through the use of AI, in an organization.

The issue here is going to be to manage the automatic and the human element such that they complement each other. However, it outperforms in its consistency and efficiency where it lacks is the sensitivity inherent into human being when it comes to specific customer interactions. It is also important that customers are well attended to hence the importance of a blend between the automated system and the customer support (Rathi & Asava, 2021). For instance, while Wen Controller can handle simple or various queries, other issues would require input from a live person so that one can offer condolence in the process.

Another factor that business have to consider is algorithm bias. The AI works with observational data, and if those datasets include bias, the machine will inadvertently perpetrate or exacerbate bias (Enholm, Papagiannidis, Mikalef, & Krogstie, 2022). Therefore, just or right outcomes or fairly treating certain customer groups can negatively impact the company brand reputation and mouth-fold. To ensure bias is kept as low as possible, companies will have to 'check their models now and then' to remove bias.

AI is indeed a power tool in customer experience redesign for it opens vistas that are incredibly new, promising, and rather splendid. With Artificial Intelligence, companies are able to anticipate customers' needs, offer solutions that align with and maximize the potential of every phase of the customer journey (Mishra & Tripathi, 2021). Ethical, privacy, and emotional concerns over AI integration appear as key issues providing the basis to ensure that they can indeed become integrated into CX strategies. The solutions to these issues can assist businesses can leverage the value of AI to deliver valuable, rewarding, and sustainable value propositions in their relationships with customers.

1.4 Opportunities Offered by AI in Digital Marketing

AI=Digital Transformation Enabler, thus emancipating digitally transform potential opportunities for businesses has established in personalizing efficient and impactful digital marketing channels. Emerging and evolving as the field gets more and more competitive, AI helps marketers work more effectively and transform clients' relationships. Moreover, such opportunities sum up to creating improved customer experience as well as easing achievement of organizational objectives.

1.4.1 Hyper-Personalization

By many considerations, AI presents an ideal opportunity to deliver experience that is as generic as might be, arguably the most personalised ever. In fact, when creating useful customer personas, AI approaches information such as browsing history, purchasing behaviour, and the basic personal data in large data sets (Jain, 2019). This permits marketers content, recommendation, and advertisement concepts that align a move in accordance with individual choice. For instance, in the e-commerce platforms such as Amazon, AI will mean products the consumer has used in the past; by means of AI, the marketer is assured of the right experience thus converting the consumer.

1.4.2 Enhanced Customer Engagement

Automated support systems like chat boxes, or virtual assistants, assist a company to engage with the customer in real time. They can instantly reply to questions, help consumers sort through their buying choices, and sometimes, address usual concerns without needing the help of a live representative (Reim, Åström, & Eriksson, 2020). This is so because AI provides round the clock support to customers enhancing their satisfaction levels as well as relationships with the firm. Sephora and H&M use chatbots to help their customers while gathering information from them to create even more precise marketing tactics.

1.4.3 Predictive Analytics and Insights

Another major opportunity through AI that has the potential to come forth relates to predictive analytics. Based on historical data and identified patterns, AI helps to predict consumer behaviour, market trends, and campaign performance. For example, AI might predict which products are most likely to become popular; therefore, a corporation can allocate such resources toward the areas. Likewise, marketers can use such predictive insight to determine when and how to launch campaigns, optimize ad spend, or reengage dormant customers (Tkachenko, Kuzior, & Kwilinski, 2019).

1.4.4 Automated Content Creation and Curation

AI streamlines content creation, enables marketers to produce top-quality material at scale, and allows for the creation of blog posts, ad copy, social media content, and even video scripts in a brand's voice and tone for a target audience. Although it is about content creation, AI also helps in content curation by analyzing user preferences and delivering relevant content to individual customers. Platforms like Spotify use AI in curating personalized playlists that keep users engaged and loyal (Nuseir, Basheer, & Aljumah, 2020).

1.4.5 Real-Time Optimization

AI allows marketers to optimize campaigns in real-time, reading performance data continuously. With AI-powered tools, businesses can dynamically adjust targeting, budgets, and content to derive the maximum return on investment. For example, where programmatic advertising ensures bidding for ad placements can be done in milliseconds, so that ads are likely to reach a specified audience at the right time, waste reduction, and efficiency improvement are maximized (Obschonka & Audretsch, 2019).

1.4.6 Improved Ad Targeting

AI increases the effectiveness of targeting advertisements since it can identify and segment audiences with extremely high accuracy. With machine learning algorithms, AI analyses the behavioural and contextual data to match ads with the right target audience. This increased accuracy leads to reduced ad fatigue and improved engagement levels. For example, Google Ads and Facebook Ads use AI to deliver the most targeted campaigns targeted to specific user groups (S. M. Ahmed, 2019).

1.4.7 Customer Retention and Loyalty

Here, AI adds to business functions through helping to predict churn and loyalty with patterns. Predictive models are used in warning customers who are at risk of leaving the business. These may be individualized offers or loyalty programs targeting those to be retained. AI enables proactive engagement by sending reminders or re-engagement messages that keep them connected with a brand (Loureiro, Guerreiro, & Tussyadiah, 2021). Long-term relationships are strengthened and lifetime customer value increases.

1.4.8 Sentiment Analysis and Social Listening

Sentiment analysis tools powered by AI let marketers listen to and analyze emotions expressed on social media, review platforms, and more. They can use such understanding of customers' feelings toward their brand, products, or campaigns as a basis to determine improvements in their offerings or what areas need to be addressed. Social listening tools from Brandwatch and Sprinklr use AI to track and analyze brand mentions and trends in sentiment, thus providing actionable, real-time insights (Dubey et al., 2019).

1.4.9 Voice and Visual Search Optimization

With Alexa and Google Home among other voice assistants in use now, AI creates new opportunities for voice search optimization. Further, utilizing features like Pinterest and Google Lens, people can search for products by using images (Chalmers et al., 2021). Businesses embracing AI-driven voice and visual search strategies can reach clients in new and innovative ways, hence enhancing discoverability and engagement.

1.4.10 Sustainable Marketing Practices

AI contributes in saving resources and waste. For example, AI tools can analyze campaign data to target low-performing ads so that the budgets of businesses are utilized wisely. Then, AI-powered tools aid companies in designing green-friendly campaigns by avoiding printed flyers and focusing more on digital communication mediums (Khalid, 2020).

AI has myriad opportunities in digital marketing, be it personalization and automation, realtime optimization, or predictive analytics. Such capabilities can be leveraged to create the most impactful and customer-centric marketing strategies for businesses. However, to fully take advantage of the possibilities with AI, there are challenges such as ethical considerations, data privacy, and inclusivity that have to be met so that AI-driven marketing can be on par with businesses while also serving their customers.

1.5 Challenges in Integrating AI for Customer Experience

On one hand, AI holds the promise of a significantly higher level of CX improvement, however, on the other hand, its adoption is full of difficulties. Most of them are technological, ethical, organizational, and of a customer focus (A. A. A. Ahmed & Ganapathy, 2021). It is here important to overcome such hurdles to enable the value of AI to be harnessed by

businesses while at the same time maintaining confidence in consumers as well as offering genuine value.

1.5.1 Data Privacy and Security Concerns

AI relies on the data through whose aid effective and unique CX solutions are provided. In regards to the collecting, storing, and analysing of the customer data, however, there are string privacy and security issues at stake. The regulations like the GDPR or the California Consumer Privacy Act place a strong requirement on data for companies to follow (Giuggioli & Pellegrini, 2022a). The inadequacies in management of such information and compromised security will one day lead to legal action, financial loss, and customer distrust. A new question for AI integration has been posed by considering how to use the data alongside how to secure the data.

1.5.2 Ethical Considerations and Bias

Data is an essential input for AI systems; learning from data means that the AI system will learn from past data maybe having biases that the developers never intended. It can also manifest as biased exclusion or stereotype pattern in interruption of interaction or communication process by one type of demographic against another in the case of customers (Lévesque, Obschonka, & Nambisan, 2022). For example, training information can cause AI chatbots to make improper or insensitive remark. That is why concepts of fairness, inclusion, and transparency should remain permanent concerns that require system monitoring and periodic adjustment of the algorithms to minimize accidents.

1.5.3 High Implementation Costs

The incorporation of information AI into CX processes typically entails massive funding. An AI solution requires additional structures, application, and skilled workers for AI design, implementation and maintenance. These costs may be difficult financially for SMEs and actually limit their capability to adopt even more superior AI technologies. The training costs of the AI models and additional expenses for improving existing systems in accordance with new technologies are other expenses added to financial limitations (Chalmers et al., 2021).

1.5.4 Lack of Skilled Talent

The application of artificial intelligence involves the discipline that is specialized on machine learning, natural language processing and analysis of data. Yet, the number of professionals who will be capable of designing and engineering AI-based CX solutions is still limited (Feuerriegel, Hartmann, Janiesch, & Zschech, 2024). This talent gap means that companies struggle to build and sustain high success AI teams. The scarcity of this human capital talent only makes the competition for this talent to increase, the costs of recruiting and retaining it therefore skyrocket.

1.5.5 Integration with Existing Systems

One of the biggest challenges companies' experiences is the compatibility of implemented AI solutions with CRM systems, as well as with other business applications and databases (Banh & Strobel, 2023). Sometimes compatibility concerns turn into an issue and lead to major infrastructural restrictions and data isolation that can impact the integration of AI solutions. The business must change or replace its system for guaranteeing a better integration for which may take a lot of time as well as money.

1.5.6 Balancing Automation with Human Touch

It is here that efficiency and scalability are most prominent, but at the loss of a palpable element of human interaction, or rather, interaction with a sentient being. Technology adopted for implementation of CX through artificial intelligence results to depersonalization of experiences that tends to infuriate clients that are looking for emotional touch besides one on one support (Capraro, Paolo, Perc, & Pizziol, 2024). There is always a risk of biasing the permutation between the occurrence of AI and the hold of human input through interventions in a way that will either fully satisfy or fully trusting the customer. For example, simple inquiries such as those made through an online chatbot will be handled by the AI system but customers will need to be referred to a human operator for queries that require a deeper analysis or concerns the average AI would consider as sensitive.

1.5.7 Resistance to Change

There is organisational resistance to the adoption of Artificial Intelligence that stem from the following reasons, including free choice. There are organisational resistance to the adoption of Artificial Intelligence that stem from the following reasons; Employees may feel threatened because their jobs will soon be taken over by AI and as a result not embrace change (Giuggioli & Pellegrini, 2022b). In organisations, change management involves training, communication and stakeholders that have an influence on the extent to which the organisation can minimise resistance and embed innovation.

1.5.8 Measuring ROI and Effectiveness

Organisational pushback to AI adoption can be based on unfamiliarity, fear of job loss, or anxiety over technology breakdowns. Employees may perceive AI as threatening their jobs and therefore be reluctant to adopt the new systems. In organisations, change management strategies, including training, communication, and stakeholder engagement, play a significant role in neutralizing resistance and instilling an innovation culture.

1.5.9 Dependence on Quality Data

The kind and amount of data fed to the AI systems learning processes are equally significant(Di Vaio, Palladino, Hassan, & Escobar, 2020). This could result in poor reliability from the recommendations made or interactions provided through AI which by implication are suboptimal in performance due to impaired data quality. The value of data in terms of accuracy, consistency and relevance can only be achieved when data governance frameworks for data processing are sustainably and appropriately able.

1.5.10 Rapid Technological Advancements

With AI technologies evolving so rapidly, it challenges businesses to keep their systems updated. What is cutting-edge today may become obsolete tomorrow, and then systems may require frequent updates and retraining of AI models. The only way to keep ahead in this shifting landscape is to be agile, continuously learn, and allocate lots of resources.

1.5.11 Customer Trust and Transparency Issues

Customers get worried by interacting with AI; customers have no idea on how their data is being used or made AI decisions. The lack of transparency normally reduces the trust that was expected and instead makes the customer sceptical of using the artificial intelligence system (Kitsios & Kamariotou, 2021). Business enterprises need to make clear communications about using AI, highlighting the benefits involved in relations with mitigating concerns over data privacy and ethics.

1.5.12 Managing AI Failures

AI systems are not infallible. Some errors occur when the systems misinterpret complex customer queries. Such failures breed frustration, dissatisfaction, and damage to the brand. In any case, businesses will need to have specific contingency plans in place, including escalations to human agents, to handle AI failure quickly and maintain service continuity (Rana, Chatterjee, Dwivedi, & Akter, 2022).

However, it seems that the successful implementation of AI in CX will only be achievable once the challenges related to data privacy, ethics, cost, talent, and technological complexity are addressed. A thoughtful and customer-centric approach will empower organizations to overcome such challenges and unlock the full potential of AI in creating excellent and sustainable customer experiences.

1.6 Research Problem

Artificial Intelligence (AI) in Enhancing Customer Experience: It has gained traction in digital marketing landscapes. A platform has been offered for how personalization, efficiency, and engagement may be built into the streams of customer experience. However, its widespread adoption also faces a number of challenges that really limit its transformative potential. Businesses have issues regarding data privacy, and algorithmic control, high implementation costs and the lack of skilled workforce. Another potential issue, necessary to discuss concerning the interactions with AI, still implies the balance between automated and more individualistic approaches to the customers. It is on the data can provide the hyper-personalised experience but it is AI, that raises the right ethical and regulatory questions. Moreover, organizations experience difficulties with the easy implementation of AI technologies into existing systems

as well as with defining the potential yield of such activities. The variables need to be managed to unlock the opportunity of using AI to improve CX and, therefore, call for the examination of how AI barriers can be reduced so as to leverage its potential in enriching the customer experience journey.

1.7 Purpose of Research

The research will look into both the prospects and also the challenges that AI can help to solve in regards to improving the quality of CX in the context of digital marketing. Moreover, it examines how AI-enabled systems can be employed to offer marketable, engaging and effective customer experiences, while overcoming major obstacles such as data protection, ethics and organizational capacity. This research will concentrate on the methods that are actual and targeting for use in business that wish to maximize the returns that can be gained from AIpowered seamless customer experiences while still minimizing risks and maintaining an ethical approach that is not overly reliant on machines. The study will also seek to determine the impact of AI on the dimensions of customer satisfaction, loyalty and brand trust in order to provide a roadmap for the organizations in the use of AI that conforms to prevailing consumer and digital marketing trends.

1.8 Significance of the Study

This study is important because it focuses on a critical junction between emerging technologies and customer-centric strategies in digital marketing. The investigation of the integration of Artificial Intelligence to help improve CX provides valuable insights for businesses desiring to stay competitive in an increasingly digital and data-driven market. The results of this research will, therefore, assist organizations in understanding how AI can revolutionize CX through personalization, efficiency, and predictive capabilities while, at the same time, driving home challenges facing this: data privacy, ethical concerns, and technological complexities.

For academics, the study contributes to the increasing amount of knowledge in the realm of AI in marketing and customer experience, thereby providing a basis for future work. Practitioners may use the recommendations from the study to develop and implement well-rounded AI approaches that blend automation with human interaction, ensuring that the human touch is not

lost. The research helps, ultimately, achieve sustainable, customer-centered digital marketing practices aligned with technological innovations and policy frameworks.

1.9 Research Questions

- To identify and explore factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.
- To examine ethical and privacy challenges associated with AI to improve customer experience.
- To analyse the opportunities and challenges that IT companies face while adopting AI technology for digital marketing.
- To provide suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

CHAPTER II: REVIEW OF LITERATURE

An analysis of the literature on AI in digital marketing shows a growing body of research that focuses on how AI-related technologies impact the customer experience, especially with regard to personalization, predictive analytics, and automated customer support. The studies reveal the opportunities in using AI to create experiences tailored to their needs, allow room for anticipation of needs, and provide efficient 24/7 service. However, the literature further points to the issues in implementation that have risen and resulted in data privacy concerns, regulatory compliance, and the technical expertise required to make AI truly work. As AI technologies continue to advance, researchers become increasingly obsessed with the ethical and strategic implications of putting AI into digital marketing, calling for a balanced approach toward privacy while enhancing customer engagement.

2.1 Theoretical Framework

1. The Role of Artificial Intelligence in Digital Marketing

Artificial intelligence in digital marketing has significantly influenced the landscape and has enabled a multitude of businesses to interact with customers on a very innovative, highly customized level (Madhavi, 2021). AI ranges from machine learning, NLP predictive analytics, among others, which together optimize customer engagement and targeting in a campaign. The capacity to process large volumes of data at high speeds allows brands to have an insight into customer behavior, preferences, and purchasing patterns, thereby tailoring marketing strategies for the specific needs of individuals (Rathi & Asava, 2021). Palanivelu & Vasanthi, (2020) argue that AI makes it possible for marketers to "analyze, predict, and optimize customer interactions in real-time," thus stretching the potential of the approach to be even more consumer-centric in addressing changes in consumer behavior.

Probably the greatest contribution of AI to digital marketing is personalization-once upon a time, brands could deliver unique content, recommendations, and offers based on individual customer data. Based on past interactions, preferences, and browsing habits, machine learning algorithms of the company can analyze this stream of information to tailor a personal experience for every user(Roundy, 2022). For instance, both Netflix and Amazon are using AI to recommend content or products the customer would presumably be likely to be interested in due to the history of their past behavior, giving it a greater chance of engagement, even

loyalty(Soni, Sharma, Singh, & Kapoor, 2020). This kind of personalization creates a much deeper relationship between the customers and the brand because the brand has managed to understand and meet their needs ahead of time. In fact, notes Mishra & Tripathi, (2021), "With AI-driven personalization, the chances of conversion increase because targeted customers are more likely to respond well to brands that offer them the right, timely recommendations.".

Another strength of AI is the analysis of real-time customer data that helps digital marketing through predictive analytics; the ability that empowers brands to predict the future behavior and trends of their consumers. Predictive analytics assist in the identification of patterns within customer data, hence helping businesses proactively predict their future needs, targeting a high-value segment, and adjusting campaigns to maximize outcomes. According to Anute, Paliwal, Patel, & Kandale, (2021), predictive models enable marketers to "predict and influence customer decisions proactively," thus increasing retention and attracting new customers. These insights will allow the company not only to reach customers at the best point in time but also optimize marketing budgets by giving firm focus on probable areas of return.

The next transformative advantage that AI brings to digital marketing is its automation of dull, routine tasks and enhancement of the efficiency of operations. Functions of AI-driven automation include scheduling of social media posts, sending customized email campaigns, and management of customer inquiries through a chatbot. NLP-driven chatbots are highly on the rise within e-commerce and in customer care. They present instant accurate answers to questions customers pose before them. This immediate response capability is very important in this fast digital space today, where customers need to interact fast and consistently. According to Jain, (2019), chatbots improve customer experience by being constantly available at any time; this builds satisfaction and leads to increased conversion rates, especially in online retail. Automation further allows brands to keep interacting with their customers on a large scale without losing quality steadily; it's not necessary to have continuous human intervention in this regard.

In digital marketing, AI could offer many opportunities but, at the same time, would pose challenges, especially in terms of data and regulatory matters, ethical concerns, and technical complexity. Marketing wherein AI is widely deployed heavily depends upon customer data, raising data protection concerns and regulatory compliance, particularly at a time when customers are more sensitized about privacy issues (Enholm, Papagiannidis, Mikalef, & Krogstie, 2022). Requirements, such as the General Data Protection Regulation in the European

Union and the California Consumer Privacy Act in the United States, strictly mandate data handling practices where businesses must ensure that customers give consent and provide a transparent portrayal of how their information is used. According to Leitch, (2021) failures in such regulations attract high fines and erosion of customers' trust. Most important, however, will be ethical considerations, including algorithmic bias and transparency. Why? Typically, AI models are "black boxes," meaning it is not easy to explain the logic behind the decisions to customers. Brand reputation and customer loyalty will be damaged if customers view AI-driven marketing as intrusive or biased.

Despite these challenges, the role of AI is soon going to increase with better technologies opening pathways for new customer engagement, personalization, and insights. Ethical growth in practices by AI, such as transparency about their algorithmic decision-making and efforts to mitigate bias, will boost customer trust and acceptance of AI-driven strategies (Chalmers, MacKenzie, & Carter, 2021). As companies increase AI usage in marketing, balance its capability with ethical business practices and compliance will help gainfully exploit AI potential without causing long-term damage to the environment or alienating customers. Though AI is extremely challenging in practice, its power to revolutionize digital marketing makes it unparalleled: Brands have unimaginable opportunities here.

2. AI-Driven Personalization in Customer Experience

AI-driven personalization can be shaping the customer experience because companies are now in the position to provide highly relevant and individualized interactions across a multitude of touch points. AI personalization through algorithms, predictive models, and machine learning analyze customer data for the brand to understand their preferences and anticipate needs and provide suitable solutions (Sadiku, Fagbohungbe, & Musa, 2020). AI has much more to offer than basic demographic targeting. A lot of immense possibilities are enabled through the analysis of datasets based on browsing behavior, past purchases, location, and even sentiment on social media activities. Brands can assemble personalized recommendations, content, and offers that resonate with a customer at a far deeper level, with increased engagement and loyalty (Soni et al., 2020). Customers generally tend to react more to brands that offer an experience appropriate to themselves due to the very reason of personal relevance, which can then lead to improved overall satisfaction and conversion rate, according to a study conducted by Bose in 2021. AI applies in one of the most fundamental ways to personalization-providing product and content recommendations, a feature almost entirely expected in all digital spaces. Algorithms of machine learning analyze in real time what each customer is doing and recommend suitable products or services for their preferences. For example, while e-commerce platforms such as Amazon and entertainment services like Netflix can use AI in making recommendations of things a user has browsed or interacted with in the past makes for a pretty seamless and entertaining experience (Geisel, 2018). Personalization to this extent, given that it dynamically changes with a user's current interests, contributes significantly toward customer retention. In this regard, if customers feel that a brand understands their unique tastes and needs, they will likely come back and engage in more activities. This can reinforce brand loyalty and increase lifetime customer value.

The AI-driven personalization elevates the support to customers through those tools: chatbots and virtual assistants, by giving instantaneous responses aligned with context for their queries. These AI-powered tools can interpret what users really mean and give accurate responses through their NLP capabilities or even predict the next question based on the context of a conversation. It would explain a customer, while shopping for clothes on an e-commerce website, receives support from a chatbot powered by AI that can answer queries about product availability but may also make suggestions for those items based on the browsing history of customers or most recent purchases. This would create the ability to have a more fluid, hybrid experience in shopping with customers feeling supported and understood. Yoopetch, Nimsai, & Kongarchapatara, (2023) even research reveals that AI-based customer service enhances customer satisfaction as by nature, AI-responded messages are time-sensitive and relevant, which may be said to enhance long-term purchasing decisions and loyalty.

Nevertheless, while AI-driven personalization benefits in many ways, the issues related to data privacy and ethical considerations have challenged even its virtues. Personalization is dataintensive and while also being aware of how their personal details are being generated and used, customers are also causing awareness across the industry. Companies must navigate the provisions of privacy regulations like GDPR and CCPA that demand stringent control on data handling and greater transparency Soni, Sharma, Singh, & Kapoor, (2019). This implies a great responsibility on the part of brands to strike a balance between personalization and privacy and ensure respect for rights to data while providing personalized experiences. Furthermore, ethics in AI implementation, including algorithmic recommendation bias, will influence personalization measures. Algorithms that reinforce biases or are unable to deliver fair recommendations might alienate specific customer groups, degrading the brand reputation and eroding trust of the customers.

AI-driven personalization of the customer experience is in its very near future with new progress underpinned by growing technological advances that keep pushing limits further and further out (Dirican, 2015). More innovation in deep learning, sentiment analysis, and real-time data processing will likely be beneficial to enlarging the horizon of capabilities with AI for better nuances and relevance in personalization. These developments will hit a deeper impact as companies continue working on the refinement of their AI models and incorporating additional ethical and transparent practices. That is, AI-driven personalization is expected to drive tremendous value in customer experience whenever it creates meaningful, individualized interactions all along the customer journey.

3. Predictive Analytics and Customer Journey Optimisation

Predictive analytics changes the nature of optimizing customer journeys through the ability of businesses to predict how customers might behave, thus being in control of their actions at each touchpoint. Through predictive models, data from various sources—browsing patterns, purchase history, social media activity, and even demographics—can be used to predict what needs a customer might have and what that customer might want or do next(Di Vaio, Palladino, Hassan, & Escobar, 2020). This leaves companies with the wherewithal to design highly tailored marketing strategies and interventions in line with individual customer journeys. For instance, an instance here would be: A predictive model might look at past transactions to determine the probability that a customer is likely to buy again, prompting a personalized email or a targeted promotion at the best moment. In this way, it gets the luxury of predicting and responding in advance, elevating customer experience to ensure every interaction feels relevant and timely, thereby increasing engagement, satisfaction, and loyalty(Loureiro, Guerreiro, & Tussyadiah, 2021).

Predictive analytics is widely utilized in e-commerce for product recommendation, demand forecasting, and inventory optimization in favor of a seamless customer journey. Predictive models analyze individual purchasing habits and browsing behaviors, thus making product recommendation to a customer by predicting his or her probable purchase(Khalid, 2020). For instance, if the customer frequently buys sportswear, then predictive analytics will be able to

predict at which point in the future he or she can be ready to buy new gear, and hence relevant items will resurface proactively. This leads not only to increasing chances of conversion but also adds value to the brand's perception because the customer believes that the company really understands and serves him or her. Also, by being able to anticipate seasonal trends and demand spiking, companies can optimize stock levels, that is, have those popular products available to customers when they want them. This reduces friction and makes shopping easier.

Predictive analytics hold significant potential for retaining a customer base by identifying any risky patterns that could foresee churn. Customer engagement, purchase frequency, and support interactions data can easily be used to build predictive models as companies can identify atrisk customers who may discontinue their relationship with the company. They can then employ strategic retention measures wherein special discounts are offered, personal outreach is reached, or loyalty rewards help reconnect with these customers(Chalmers et al., 2021). This enables the proactive approach to be highly valuable in industries where getting new customers is costly, because instead of squandering resources on the acquisition of new customers, brands simply retain their current customers. Predictive retention efforts, without anything else, have proven research to enhance customer lifetime value by reducing churn rates and reinforcing loyalty over time, bringing much to the overall effect of predictive analytics to the customer journey.

In fact, predictive analytics will allow marketers to make real-time adjustments along the customer journey-to create an adaptive experience that is shifting with their needs and behaviors. New inputs from datalike recent clicks or new purchase behaviors-can be processed by advanced analytics tools so that marketing messages, offers, or recommendations can be adjusted immediately. It might look like online retail. Personalized discounts that reflect recent browsing interests and abandoned cart reminders that tell a customer why they haven't completed a transaction (Ahmed, 2019). In the financial services sector, predictive analytics helps banks and fintech companies offer personalized financial advice or products on a customer's spending and saving patterns. This ability towards flexibility enables companies to provide experiences at these levels of seamlessness and responsiveness, aligning with every stage of the customer journey, thus reinforcing engagement and satisfaction.

As companies look deeper into integrating predictive analytics with customer journey optimization, ethical and privacy considerations will certainly come into play. Predictive models work to build highly detailed models on enormous bits of personal data, which increasingly puts customers on their toes in terms of who uses their data and for what purposes. Regulations, such as the General Data Protection Regulation, are pushing companies to engage in responsible handling and transparency, forcing them to use predictive analytics across borders while respecting privacy. Ethical considerations are also paramount in AI fairness, as biased predictive models can lead to unfair treatment of some customer groups, potentially damaging their brand reputation (Giuggioli & Pellegrini, 2022a). Predictive analytics is a valuable means through which opportunities for customer journey optimization are offered, and successful implementation requires companies to balance innovation with ethical responsibility and ensure that they centre on customer trust alongside predictive accuracy.

Predictive analytics will enable businesses to optimize the customer journey in so far as it relates to the overall customer experience through personalized, timely, and adaptive interaction across touchpoints. This technology makes each aspect of a customer journey more efficient, from e-commerce to finance, elevating its outcome by converting higher customer satisfaction and retention (Cetindamar, Lammers, & Zhang, 2007). Proactive anticipation of customer needs and the optimization of their experiences can lead companies to develop more profound connections with customers, ultimately building more devoted customers. The clearer predictive modelling and analytics are-and the more they advance-the opportunity to keep improving and perfecting customer journeys only grows. Increasingly, predictive analytics is an indispensable function in the data-driven marketing space of today.

4. AI-Enabled Automation in Digital Marketing

With AI-enabled automation, digital marketing is changing from an extremely labor-intensive process to becoming the most efficient, precise, and personalized delivery of several processes. It has the ability to automate routine and labor-intensive work in areas where marketers are not required to deal with actionable decisions or be creative in imagination but purely in an operationally detailed manner. For instance, an algorithm of AI can automatically schedule posts on social media, personalize email marketing campaigns, and actively bid on ad platforms, thereby streamlining digital marketing efforts. Such automation would ensure that campaigns are uniformly carried out at scale and reach the right audience at the perfect time. As Miao, (2020) posit, AI-based automation in digital marketing saves one's time while amplifying effectiveness as real-time changes by the performance data occur.

One of the most common areas of AI-enabled automation in digital marketing relates to chatbots and virtual assistants, which provide better customer service. With NLP as their fuel, these AI-powered tools deliver almost instantaneous customer inquiries regarding relevant solutions or product recommendations based on past interactions or frequently asked questions. This is the type of automation needed at a time when consumers are requiring instant and accurate answers, particularly in e-commerce and online retail. Accordingly, chatbots are available around the clock, reducing wait times and thus improving the customer experience-the help being received at any hour of the day. Further, AI chatbots can collect interesting customer data during an interaction that will be used by businesses to thereby refine marketing approaches, predict future needs, and thereby customise services to individual tastes. All this amounts to a smoother, more responsive customer journey, building satisfaction and fostering brand loyalty(Giuggioli & Pellegrini, 2022b).

AI-driven automation also optimizes digital advertising based on the targeting of audiences, placement of advertisements, and budget. Using machine learning, AI can scan humongous datasets to find those pockets with high-value audiences, through demographics and online behavior, and purchasing intent- thus serving ads to those most likely to convert. Another advantage is that AI-driven bidding strategies adapt in real time to achieve the highest potential return on ad spend using dynamic budget allocation to maximize user engagement and cost-per-click. AI-powered algorithms have been implemented by platforms such as Google Ads and Facebook, which can automate tasks like bidding, audience selection, and even content creation so that businesses can run campaigns with maximum effect and minimal manual effort (Bogachov, Kwilinski, Miethlich, Bartosova, & Gurnak, 2020). Such great levels of automation not only elevate the efficiency of an advertisement but also make it feasible for smaller companies that otherwise do not have adequate marketing funds to compete with bigger players because they can reach their chosen audiences in a relatively limited manner.

The magic that AI-enabled automation has brought along with it is the shift in email marketing, which is highly incorporated in digital marketing. AI-empowered tools can work towards segmenting the email lists, personalize the content, optimize the timing of the emails, and many more depending on the details of the customers so that each and every email shall ring in each ear of the recipient in a manner to awaken something there. For example, an AI tool might analyze data to determine which subject lines, times, or email designs have higher open and click-through rates and continue iterating its strategy to optimize engagement. Companies

could automatically personalize emails according to customer behavior and preferences, and hence send relevant offers or updates at the right time to their customers. This kind of automation personalizes the emails delivered to recipients, which in turn increases conversions and makes them have good rapport with clients because recipients will likely interact with those emails that point directly to their interest or needs (Ughulu & Ph, 2022).

Although AI enabled automation has its benefits in digital marketing, it also presents various challenges, most of which are related to data privacy and compliance. Automated systems primarily rely on personal data for effective operation, hence setting many questions over the collection, storage, and use of customer information (Obschonka & Audretsch, 2019). Companies are subjected to strict regulations regarding the protection of data, such as in Europe's GDPR, with provisions of transparency and consent over data handling. After all, brands must also be wary of over automating lest their very interactions seem too mechanical, causing their customers alienation in the bargain. Fair targeting of algorithms by AI through the same unbiased algorithms is also essential to the confidence and reputation of the brand. Therefore, striking the balance between the efficiency of the automation with ethics and regulatory compliance is absolutely pertinent to unlock all the potential that AI can bring to digital marketing.

AI-enabling automation presents the chance to transform the digital marketing landscape in ways that allow companies to achieve a level of precision, efficiency, and personalization that they never could have imagined. And with AI solutions for automation in customer service, ad management, and email marketing, marketers can now deliver the most relevant and targeted and on-time content while also making way for strategic initiatives (Chalmers et al., 2021). The more advanced AI technology becomes, the more capabilities automated marketing solutions will have, and businesses will better be able to interact with their customers and make adjustments as needed because of that kind of real-time, intelligent assistance. The role of digital marketing in such a technology climate will increasingly rely on the harmony of technology and human insight to ensure AI is an additive tool rather than a replacement for a strategic decision.

5. Challenges in AI Implementation for Digital Marketing

Companies trying to exploit the full potential of AI in digital marketing face a plethora of challenges. One of its chief challenges in this regard is data dependency because AI-based tools

need enormous amounts of high-quality data to function proficiently. Marketing AI algorithms demand wide-ranging data for building accurate customer profiles, providing personalized experiences, and predictive analysis. Acquiring and managing that data, however, is a complex and expensive affair, even for the smallest businesses (Hongal & Kinange, 2020). Data needs to be constantly updated, cleaned, and integrated from across various sources so that it remains relevant and actionable. Moreover, as volumes of customer data pile up, they pose challenges related to the storage, processing, and security of data, thus becoming a demand for investment in infrastructure and specific people to manage such resources effectively.

Another area of concern in the implementation of AI by online marketers is the data privacy regulations that governments around the world have mostly toughened in recent years. Notable examples are GDPR in Europe and CCPA in the United States, which regulate data usage and require businesses to obtain explicit permission from customers before collecting and processing their data. They have proved to be good in protecting consumers but have created many barriers for the AI systems, which rely heavily on large datasets in order to generate relevant insights (Pestonjee, Barot, & Chhaniwal, 2017). Lack of compliance with data privacy regulations can result in massive fines and damage in reputation. Therefore, compliance needs to be embedded into AI systems. Also, the transparency through which data is collected-and maybe most importantly-to ensure customers know what is being done with their data will be indispensable to develop that trust needed in the today's consumer privacy scene.

Another issue companies have to overcome is the difficulty of AI technology itself. Because AI for digital marketing encompasses machine learning, natural language processing, and data science-those are fields that are technically specialized and are in a state of rapid evolutionmany businesses outsource AI functions or purchase pre-built solutions. Even though thirdparty solutions can work well in most scenarios, sometimes they will not satisfy the marketing needs of an organization and can potentially lead to inferior results. Additionally, AI systems are dynamic; they have to be continually updated, tested, and adjusted to stay abreast with altered customer behaviors or new sources of data. Thus, for the sake of maintaining inaccuracy and irrelevance of AI and its deployment can account for a significant amount of initial and ongoing sustenance (Järvi & Khoreva, 2019).

Another anxiety with AI implementation in digital marketing involves algorithmic bias, especially because it could create a culture of prejudiced practices that may devastate brand reputation and customer relationships. Bias in AI occurs where the algorithms make judgments
based on incomplete or unrepresentative datasets, hence leading to results favoring specific groups or prejudicing them. For example, an AI-driven marketing campaign may unintentionally leave out some demographics due to historical data that inadequately captures the depth of a brand's audience. In advertising, the algorithms' bias is an issue because the customers expect fair, unbiased marketing recommendations (Jose Hejase et al., 2016). Unmitigated bias may trigger bad press and regulatory scrutiny and bring attention to the need for transparency and controls in AI-driven decision-making.

Consumer trust and acceptance of AI are also challenges in digital marketing due to the lack of transparency about this technology. For all its processing, AI works as a "black box," which means thought process that goes into choosing a particular course or action is opaque and, quite often, not very easy to explain even for people who created it. That less-than-transparent nature tends to foster skepticism from the consumers who suspect that AI-driven personalization or predictive analytics is intrusive in nature. Companies can communicate openly about their AI processes, detail how AI is helping improve customer experiences, and assure customers that private data will be respected (Xu & Babaian, 2021). The same principle of transparency through candid communication in the form of trust builds on ethical standards applied regarding AI for the same reason: customer acceptance must be achieved before AI marketing initiatives are successful.

Overall, AI provides powerful tools for enhancing digital marketing, but its implementation is complex with challenges ranging from data management, regulatory compliance, technical expertise, bias prevention, and customer trust. All these require strategic approach to these investments in technology and personnel with commitment to transparency and ethics. And then down the lane when AI would continue to evolve, it is at such businesses that the challenges would be proactively handled and then such businesses will be well equipped to take benefits from AI in digital marketing while making long-term customer relationships (Rana, Chatterjee, Dwivedi, & Akter, 2022).

6. Opportunities of AI for Enhancing Customer Experience

AI offers many transformational possibilities for optimization of the customer experience through personalized, efficient, and engaging interaction from digital touchpoints. One of the greatest benefits of AI is its capacity to provide hyper-personalization using data-driven insights to craft more tailored experiences in line with preference. AI-analyzing customer data through machine learning algorithms-includes analysis of browsing behaviour, past purchases, and even sentiment by customers in reviews for the purpose of delivering relevant content, product recommendations, and messaging at a personal level. It's personal, dynamic, based on real-time behaviour and preferences-in-short, it helps companies connect better with their customers. For example, online shopping websites like Amazon use AI technology in offering products to a consumer on the basis of past purchased items. The same features are likely to increase the chances of conversion and enhance the customer's perception of the brand as intuitive and user-centric (Banh & Strobel, 2023).

This facilitates the automation of customer support through chatbots and virtual assistants, which can operate 24/7 and respond to a vast volume of inquiries at the same time, thus providing immediate answers to the simple questions and guiding customers through easy procedures. AI-based chatbots increase efficiency because the same issues that are usually slower with human support can be handled by AI immediately (Chae & Goh, 2020). This makes AI a very valid assistant to human agents when it comes to providing more complex background information regarding the customer's history, thereby allowing the agents to respond more meaningfully and personally. Besides facilitating more effective and efficient customer service by managing shorter wait times and greater response accuracy, this also enhances the productivity of teams handling customer support as most routine queries are automated. With such an output, customer support resources can focus only on activities that are most valuable to the end customers, hence leading to overall improvement in customer satisfaction.

AI also supports customer experience through predictive analytics, that makes companies predict what the customer needs and proactively prepare for it. Predictive models help businesses foresee buying behavior, know which customer segments are liable to churning or find the trends which might influence the purchasing spree next time. For instance, if the predictive model determines that the customer has not bought anything recently, the system would provoke a particular incentive like discount or loyalty reward to make the customer come back in action (Hartmann, Exner, & Domdey, 2023). This proactive engagement leads to customer retention but further strengthens their loyalty for the firm by making the customers feel valued and understood. Predictive analytics can also optimize the timing of messages, promotions, and offers so that such interventions are delivered when the customer is most receptive. Such a level of anticipatory service can make a brand stand out because customers

increasingly appreciate brands that understand their needs and preferences without requiring them to initiate contact.

Customer insights through AI can further be used to influence product development and marketing. Such insights provide much broader understanding of the consumer behaviors and preferences than any company would otherwise have. Such an analysis using vast datasets is possible by employing AI, which can find patterns that people might miss, making such actionable insights about what customers want and how they behave with the brand. For example, NLP can extract feedback from reviews, social media, and surveys to determine the general tone, pain points, and emerging needs of customers. In return, such information can inform improvements in the product, guide messages in marketing, and enhance the design of user experience (Asatiani et al., 2021). Data-informed insights can also enable businesses to keep pace with expectations of their customers and rapidly adjust to changing trends that will ensure relevance and competitiveness within the marketplace.

Besides, interactive AI can be a source for better customer experience, not only by voiceoriented interfaces but through visual interfaces as well due to the popularity of voice-based and visual interfaces in digital interfaces. Facial recognition tool can enable a way that more visual interfaces could make possible searching-by-image by uploading pictures instead of keywords. Voice-activated AI-a technology, such as Amazon's Alexa and Apple's Siri-lets customers interact with the brand and receive services even more simply by using voice commands. This makes sure that navigations are very smooth and accessible to customers because interactions do not only become easier but also more intuitive to a large cross-section of customer preferences and needs. The artificial intelligence will help brands to create frictionless, enjoyable customer experiences that meet the needs of today's digital-savvy consumers by enabling more natural and effortless ways of interaction with technology.

AI provides unique opportunities for personalization of customer experience, efficiency in support functions, predictability, and innovative interaction methods. Using AI will create very relevant and engaging customer experiences that build loyalty and satisfaction (Gerolemou, 2019). The more innovative applications of AI in customer experience will deepen its connection with customers and allow brands to innovate in ways that are seamless, memorable, and distinctly different from others in a competitive market.

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2.2 Research Gap

Despite the ever-growing popularity and interest in AI, there remain unprecedented gaps to be filled in terms of long-term effects of AI in digital marketing, on building customer trust and loyalty. Most of the studies that have been undertaken discuss short-term benefits such as improving personalization and engagement, without a thorough understanding of what AI-driven strategy's impact has been and is going to be on customer perceptions and brand relationships over time. Moreover, despite the increasingly critical role of AI tools in optimizing the customer journey, there is currently a lack of comprehensive research that evaluates the ethical and privacy concerns that stem from AI, particularly those related to data usage and the transparency of AI systems. Moreover, most of the related studies tend to avoid addressing the issues of IT companies that are typically constrained by both resource and technical capabilities when adopting AI technologies. Addressing these gaps may help toward a more holistic understanding of the role AI plays in digital marketing and actionable insights towards IT companies concerning the possibility of implementing AI responsibly and sustainably.

CHAPTER III: RESEARCH METHODOLOGY

Research Methodology

The researcher looks into the mainstream regional, national, and international journals and authority books in the fields of artificial intelligence, customer experience, and digital marketing. The secondary data collection will be done from these sources, and primary data will be collected with the use of the purposive sampling technique.

3.1 Overview of Research Problem

Artificial Intelligence (AI) in Enhancing Customer Experience: It has gained traction in digital marketing landscapes. A platform has been offered for how personalization, efficiency, and engagement may be built into the streams of customer experience. However, its widespread adoption also faces a number of challenges that really limit its transformative potential. Businesses have issues regarding data privacy, and algorithmic control, high implementation costs and the lack of skilled workforce. Another potential issue, necessary to discuss concerning the interactions with AI, still implies the balance between automated and more individualistic approaches to the customers. It is on the data can provide the hyper-personalised experience but it is AI, that raises the right ethical and regulatory questions. Moreover, organizations experience difficulties with the easy implementation of AI technologies into existing systems as well as with defining the potential yield of such activities. The variables need to be managed to unlock the opportunity of using AI to improve CX and, therefore, call for the examination of how AI barriers can be reduced so as to leverage its potential in enriching the customer experience.

3.2 Research Purpose

The research will look into both the prospects and also the challenges that AI can help to solve in regard to improving the quality of CX in the context of digital marketing. Moreover, it examines how AI-enabled systems can be employed to offer marketable, engaging and effective customer experiences, while overcoming major obstacles such as data protection, ethics and organizational capacity. This research will concentrate on the methods that are actual and targeting for use in business that wish to maximize the returns that can be gained from AI- powered seamless customer experiences while still minimizing risks and maintaining an ethical approach that is not overly reliant on machines. The study will also seek to determine the impact of AI on the dimensions of customer satisfaction, loyalty and brand trust in order to provide a roadmap for the organizations in the use of AI that conforms to prevailing consumer and digital marketing trends.

3.3 Research Questions

• To identify and explore factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

• To examine ethical and privacy challenges associated with AI to improve customer experience.

• To analyse the opportunities and challenges that IT companies face while adopting AI technology for digital marketing.

• To provide suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

3.4 Hypothesis of the Study

H01: There are no significant factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

Ha1: There are significant factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

H02: There are no significant ethical and privacy challenges associated with AI to improve customer experience.

Ha2: There are significant ethical and privacy challenges associated with AI to improve customer experience.

H03: There are no significant opportunities and challenges that IT companies face while adopting AI technology for digital marketing.

Ha3: There are significant opportunities and challenges that IT companies face while adopting AI technology for digital marketing.

H04: There are no significant suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

Ha4: There are significant suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

3.5 Need of the Study

As more businesses turn towards digital strategies, understanding how AI may be leveraged on an organization's customer experience is arguably more critical than ever today. AI brings transformative power to digital marketing, allowing brand companies to deliver personalized responsive and predictive services to their customers. But not all smooth sailing lies ahead with AI and marketing. Curbing privacy concerns, ethical issues, and the complexity of technology pose some major challenges to the adoption of AI in marketing. IT companies face the biggest hurdles in adapting to AI: resource and technical capacities are greatly restricted by these bodies. Second, whereas considerable research has focused on the short-term customer-related impact of AI, the medium- and long-term impact on customer trust and loyalty remains understudied. The afore-listed knowledge gaps are necessary to fill, especially since AI-based strategies are rapidly spreading and determine the demand and expectations of customers in all industries. The research is therefore much needed to give more insights into the opportunities and also challenges of using AI to enhance customer experience, focused on ethical use, privacy concerns, and accessible adoption strategies for IT companies. In the light of the factors identified above, this study will help provide practical recommendations for businesses in trying to responsibly integrate AI in their digital marketing efforts and build sustainable, trustbased customer relationships.

3.6 Research Design

This is a quantitative-type research study aimed at understanding more vividly the impact of AI on customer experience in digital marketing. The investigator will collect secondary data mainly through referred journals, books, and online databases from established regional, national, and international publications to provide a theoretical perspective on AI, customer experience, and digital marketing practices. Primary data would be collected through a structured survey designed using the purposive sampling approach from digital marketing professionals, as well as professionals in AI. The proposed design will enable the analysis of

trends, as well as challenges and potential strategies, that could facilitate an evidence-based evaluation of the role of AI in enhancing customer experience.

3.7 Sampling design

The proposed sampling design for the study will include the following elements: -

(i) **Population or Universe:** - The population of the existing study include respondents as IT employees who work in IT companies from three cities in India. These three cities include Bangalore, Chennai, and Pune. So, Bangalore, Chennai, and Pune are universe for this study.

(ii) **Sampling technique:** - The existing study will be carried out using purposive sampling technique.

- (iii) Sample size: The existing study's sample size will be 600 IT employees.
- (iv) Determining the sample size using Cochran's formula:

$$n = rac{Z^2 \cdot p \cdot (1-p)}{e^2 + \left(rac{Z^2 \cdot p \cdot (1-p)}{N}
ight)}$$

Where:

- N= 43,50,000
- Z=1.96 (Z-SCORE for a 95% confidence level)
- P=0.5 (assumed proportion)
- E=0.05 (margin of error)

The calculated sample size is approximately **384**. For existing study, the sample size is decided **600** as more the sample size more will be conclusive and accurate results.

S.No.	Name	Total	Number of
	of City	population	respondents
		of IT	selected for
		employees	data
			collection
1.	Bangalore		200
		35,00,000	
2.	Chennai	7,80,000	200
3.	Pune	70,000	200
	Fotal	43,50,000	600

3.8 Questionnaire design

Structured questionnaire is designed using 5-point Likert scale.

3.9 Participant Selection

The existing study selected IT employees from IT companies residing in cities of Bangalore, Chennai, and Pune in India.

3.10 Instrumentation

For quantitative analysis Statistical Package for Social Sciences (SPSS) software version 26.0 used.

3.11 Sources of data

(i) **Primary data:** Existing study will collect primary data from survey. Structured questionnaire will be designed using 5- point Likert scale.

(ii) **Secondary data:** Existing study will collect secondary data from research articles, government reports, IT journals, published thesis and conference papers.

3.12 Tools and techniques of analysis

The collected data will be analysed using SPSS Version 26 and following tools and techniques will be employed:

- 1. Frequency Analysis
- 2. Descriptive analysis
- 3. Reliability Testing
- 4. Independent Samples T Test
- 5. ANOVA
- 6. Correlations Test
- 7. Chi-square Test
- 8. Factor Analysis

Details of Tools applied in data analysis

1. Frequency and percentage Method: Frequency and percentage distribution used to determine the percentage usually for data on profile (age, occupation, gender, marital status tec.)



2. Mean: The *mean* is the average or the most common value in a collection of numbers. The mean (average) of a data set is found by adding all numbers in the data set and then dividing by the number of values in the set.

$$Mean = \frac{Sum of All Data Points}{Number of Data Points}$$
$$Mean = Assumed Mean + \frac{Sum of All Deviations}{Number of Data Points}$$

3. Standard Deviation: The *standard deviation* is a *statistic* that measures the dispersion of a dataset relative to its mean and is calculated as the square root of the variance.

$$\sigma = \sqrt{\frac{\sum [x - \overline{x}]^{2}}{n}}$$

$$\sigma = \text{ standard deviation}$$

$$\sum = \text{ sum of}$$

$$x = \text{ each value in the data set}$$

$$\overline{x} = \text{ mean of all values in the data set}$$

$$n = \text{ number of value in the data set}$$

4. T test: A t-test is a <u>statistical test</u> that is used to compare the <u>means</u> of two groups. It is often used in <u>hypothesis testing</u> to determine whether a process or treatment actually has an effect on the population of interest, or whether two groups are different from one another.

Туре	T-statistic	Degrees of freedom
One-sample t-tes	$t \qquad t = \frac{\overline{x} - \mu_0}{s/\sqrt{n}}$	df = n – 1
Paired t-test	$t = \frac{\overline{X}_D - \mu_0}{s_D / \sqrt{n}}.$	df = n – 1

5. Chi-square Test: The Chi-Square analysis is most frequently used to estimate condition of Independence test while applying a crosstabulation also referred as a bivariate table. Crosstabulation helps in assessing the dispersals of two categorical variables at once, with the connections of the groups of the variables appearing in the cells assembled in the bivariate table. The Independence test measures whether a relationship among the two variables by relating the responses from observed pattern in the cells to the responses from expected pattern if the variables were truly independent of each other. Assessing the Chi-Square statistic and then comparing it in contrast to a critical value from the distribution of Chi-square permits the scholars to measure whether the observed cell totals are significantly unlike from the expected cell totals.

An assessment of the Chi-Square analysis is quite straight-forward and also based on intuition. The formula of Chi-square is as follows:

$$\chi^2 = \sum \frac{(O-E)^2}{E}$$

 $X^{2=\text{ The test static}}$ $\Sigma^{=\text{ The sum of}}$ O= Observed frequency

E= Expected frequency

As represented in the above formula, the Chi-Square analysis based on the difference between what is the actual observed frequency in the data and what would be expected frequency if there was no association exist among the variables.

6. Correlation Analysis: *Correlation test* is used to evaluate the association between two or more variables. Correlation coefficients are used to measure how strong a relationship is between two variables.

$$r = \frac{n(\Sigma xy) - (\Sigma x)(\Sigma y)}{\sqrt{[n\Sigma x^2 - (\Sigma x)^2][n\Sigma y^2 - (\Sigma y)^2]}}$$

7. Regression Analysis: In statistical modelling, regression analysis is a set of statistical processes for estimating the relationships between a dependent variable and one or more independent variables.

$$\begin{split} Y &= a + bX \\ b &= \frac{N \sum XY - (\sum X)(\sum Y)}{N \sum X^2 - (\sum X)^2} \qquad a = \frac{\sum Y - b \sum X}{N} \\ \end{split}$$
 Where,
N = number of observations, or years
X = a year index (decade)
Y = population size for given census years

- 8. **ANOVA:** Analysis of variance (ANOVA) is a collection of statistical models and their associated estimation procedures (such as the "variation" among and between groups) used to analyse the differences among group means in a sample.
- **9. Exploratory Factor Analysis:** Exploratory factor analysis (EFA) and structural equation modelling (SEM) are techniques commonly used in the field of language assessment. EFA is a data-driven approach which is generally used as an investigative technique to identify relationships among variables.

3.13 Limitations of the Study

- The study is restricted only to the selected IT employees in cities (Bangalore, Chennai, and Pune).
- The study is based on the sample survey method, hence only 600 IT employees at cities (Bangalore, Chennai, and Pune) are covered under the study.
- The major part of the fieldwork was done on IT industry. Other industries can also be explored.

CHAPTER IV: RESULTS

4.1 Introduction

The existing research aims to enhance customer experience through artificial intelligence and thereby analyse opportunities and challenges in digital marketing in India. The selected cities for the study are Bangalore, Chennai and Pune. The study is exploratory and primary. The size of the existing study is 600 information sample technology (IT) employees. The study is based on purposive sampling technique. The current result section is divided into two parts. First part deals with demographic analysis and second part deals with Likert scale and tick mark-based questions related to enhance customer experience through artificial intelligence and thereby analyse opportunities and challenges in digital marketing. Various statistical techniques applied to assess the constructed questionnaire, namely, descriptive statistics, frequency, percentage, ANOVA, Regression, Correlation, one sample t test, Exploratory factor analysis and Chi-square test. The following research questions and hypothesis dealt in the results:

4.1.1 Research Questions

• To identify and explore factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

• To examine ethical and privacy challenges associated with AI to improve customer experience.

• To analyse the opportunities and challenges that IT companies face while adopting AI technology for digital marketing.

• To provide suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

4.1.2 Hypothesis of the Study

H01: There are no significant factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

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Ha3: There are significant opportunities and challenges that IT companies face while adopting AI technology for digital marketing.

H04: There are no significant suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

Ha4: There are significant suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

4.2 Discussion of Results

Part-I

Demographics of the Study

Table 1 Sample city wise distribution

City wise distribution	Frequency	Percentage
Bangalore	200	33.33%
Chennai	200	33.33%
Pune	200	33.33%



Figure 1 Sample city wise distribution

Table 1 analysed the city wise distribution and analysed that all the respondents from the selected cities were equally responsive. Bangalore (N=200, 33.33%), Chennai (N=200, 33.33%). Pune (N=200, 33.33%).

Age wise Distribution	Frequency	Percentage
Below 20	182	30.33%
20 to 30 years	188	31.33%
30 to 40 years	124	20.67%
50 to 40 years	127	20.0770
Above 40 years		
	106	17.67%



Figure 2 Sample Age wise distribution

Table 2 assessed the age wise distribution of the study and stated that majority of respondents in this study were having age between 20-30 years (N=188, 31.33%) followed by below 20 (N=182, 30.33%). Above 40 years (N=106, 17.67%) respondents found to be least in the existing study.

Table 3	Sample	gender	wise	distribution
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Gender	Frequency	Percentage
Female	244	40.67%
Male	356	59.33%



Figure 3 Sample gender wise distribution

Table 3 analysed the gender wise distribution and stated that majority of respondents in this study found to be male (N=356, 59.33%) as IT employees. Female (N=244, 40.67%) found to be less participative in the study.

Marital Status	Frequency	Percentage
Married	248	41.33%
Single	340	56.67%
Others	12	2%

Table 4 Sample marital status wise distribution



Figure 4 Sample marital status wise distribution

Table 4 analysed the marital status of the existing study and stated that majority of IT employees as respondents in this study found to be single (N=340, 56.67%) followed by married (N=248, 41.33%). Others (N=12, 2%) found to be less participative in the existing research.

Educational Qualification	Frequency	Percentage
Below Graduate	122	20.33%
Graduate	167	27.83%
Post Graduate	185	30.83%
Above Post Graduate	126	21.00%

Table 5 Sample educational qualification wise distribution



Figure 5 Sample educational qualification wise distribution

Table 5 analysed the educational qualification of the current research and stated that majority of respondents found to be having post graduate qualification (N=185, 30.83%) followed by graduate qualification (N=167, 27.83%). Below graduate (N=122, 20.33%) found to be least participative in the study.

Monthly Income (in Rs.)	Frequency	Percentage
Below 25,000	66	11.00%
25,001 to 50,000	223	37.16%
50,001 to 1,00,000	237	39.50%
Above 1,00,000	74	12%

Table 6 Sample monthly income wise distribution



Figure 6 Sample monthly income wise distribution

Table 6 analysed the monthly income and stated that majority of respondents in the study found to be earning 50,001 to 1,00,000 (N=237, 39.50%) followed by 25,001 to 50,000 (N=223, 37.16%). Below 25,000 (N=66, 11.00%) monthly income earning found to be least in the study.

Years of Experience in IT		
Industry	Frequency	Percentage
Less than 5 years	103	17.16%
5 to 10 years	221	36.83%
10 to 20 years	176	29.33%
More than 20 years	100	16.67%

Table 7 Sample years of experience in IT wise distribution



Figure 7 Sample years of experience in IT wise distribution

Table 7 analysed the working experience of IT employees in their respective IT organisations and stated that majority of respondents having experience between 5 to 10 years (N=221,36.83%) followed by 10 to 20 years (N=176, 29.33%). More than 20 years (N=100,16.67%) of working experience found to be least in the existing research.

Type of Family	Frequency	Percentage
Nuclear Family	312	52.00%
Joint Family	288	48.00%

Table 8 Sample family type wise distribution



Figure 8 Sample years of experience in IT wise distribution

Table 8 analysed the type of family of the respondents in the current research and documented that majority of respondents belongs to nuclear family (N=312, 52.00%). Respondents living in joint family (N=288, 48.00%) found to be less participative in comparison to respondents who live in nuclear family.

Size (no. of persons in your family)	Frequency	Percentage
2	266	44.33%
3 to 5	132	22.00%
5 to 10	103	17.16%
More than 10	99	16.50%

Table 9 Sample family size wise distribution



Figure 9 Sample years of experience in IT wise distribution

Table 9 analysed the size of the family and documented that majority of respondents live with 2 members (N=266, 44.33%) in the family followed by 3 to 5 members (N=132, 22.00%). More than 10 members (N=99, 16.50%) found to be least in the study

Part-II

Comprehensive Analysis

4.3 Discussion of Research Question A

Research Question A: To identify and explore factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

Q9. How does your organization identify AI in its operations?

Reliability Statistics				
Cronbach's Alpha	N of Items			
.873	12			

Table 10 Reliability Statistics (Q9)

To establish the internal consistency of the variables, Table 10 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is.873 (N=12), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Table 11 Descriptive Statistics (Q9)

Descriptive Statistics								
		Minimu	Maximu		Std.			
	Ν	m	m	Mean	Deviation			
To provide constant	600	1	5	4.35	.720			
evaluations and								
seminars, workshops to								
be held								
Self-diagnosis by	600	1	5	4.42	.644			
relying on an AI								
diagnostic tool or an								
application								
Talking to AI vendors or	600	1	5	4.18	.814			
consultants								

Watching the	600	1	5	4.38	.619
developments and					
discussions in the field					
of AI industry					
Reference to and	600	1	5	4.19	.765
comparison with					
competitors on the					
application of Artificial					
Intelligence					
Outsourcing with other	600	1	5	4.26	.710
external experts or					
consultants in concern					
to AI					
Implementation of a	600	1	5	4.39	.644
policy targeted at					
employees so that they					
can recommend AI					
solutions					
Attending AI relevant	600	1	5	4.36	.678
conferences, forums or					
networks					
Assessing internal	600	1	5	4.23	.748
operations in order to					
determine which					
segments are suitable					
for artificial intelligence					
Establishing an AI	600	1	5	4.23	.698
centre of excellence or	000	-	C	0	
an internal AI works					
council					
Using information	600	1	5	4 19	825
gathered from	000	1	C		
customers to find out					
areas to apply AI					
techniques					
Completing more pilot	600	1	5	3 07	0/2
projects so as to	000	1	5	5.77	.)42
determine the viability					
of using AI					
Valid N (listwise)	600				
valiu in (listwise)	000				

Table 11 analysed the descriptive statistics of the current research related to identification of Artificial Intelligence (AI) in the operations of respondents' organisations and stated that "Self-diagnosis by relying on an AI diagnostic tool or an application" (Mean=4.42 and Standard Deviation=.644) followed by "Implementation of a policy targeted at employees so that they can recommend AI solutions" (Mean=4.39 and Standard Deviation=.644) are the most important factors that contributed towards identification of Artificial Intelligence (AI) in the operations of respondents' organisations. "Completing more pilot projects so as to determine the viability of using AI" (Mean=3.97 and Standard Deviation=.942) found to be least important factor contributing towards AI identification. Therefore, descriptive test concluded that "Self-diagnosis by relying on an AI diagnostic tool or an application" is the most contributing factor that influence identification of Artificial Intelligence (AI) in the operations of respondents' organisations.

	One-Sample Statistics								
			Std.	Std. Error					
	Ν	Mean	Deviation	Mean					
To provide constant	600	4.35	.720	.029					
evaluations and									
seminars, workshops to									
be held									
Self-diagnosis by	600	4.42	.644	.026					
relying on an AI									
diagnostic tool or an									
application									
Talking to AI vendors or	600	4.18	.814	.033					
consultants									
Watching the	600	4.38	.619	.025					
developments and									
discussions in the field									
of AI industry									
Reference to and	600	4.18	.765	.031					
comparison with									
competitors on the									
application of Artificial									
Intelligence									
Outsourcing with other	600	4.26	.710	.029					
external experts or									
consultants in concern									
to AI									

Table 12 One-Sample Statistics (Q9

Implementation of a	600	4.39	.644	.026
policy targeted at				
employees so that they				
can recommend AI				
solutions				
Attending AI relevant	600	4.36	.678	.028
conferences, forums or				
networks				
Assessing internal	600	4.23	.748	.031
operations in order to				
determine which				
segments are suitable				
for artificial intelligence				
Establishing an AI	600	4.23	.698	.028
centre of excellence or				
an internal AI works				
council				
Using information	600	4.19	.825	.034
gathered from				
customers to find out				
areas to apply AI				
techniques				
Completing more pilot	600	3.97	.942	.038
projects so as to				
determine the viability				
of using AI				

Table 12 analysed one sample statistics of the current research related to identification of Artificial Intelligence (AI) in the operations of respondents' organisations and stated that "Self-diagnosis by relying on an AI diagnostic tool or an application" (Mean=4.42 and Standard Deviation=.644 and Standard error=.026) followed by "Implementation of a policy targeted at employees so that they can recommend AI solutions" (Mean=4.39 and Standard Deviation=.644 and Standard error=.026) are the most important factors that contributed towards identification of Artificial Intelligence (AI) in the operations of respondents' organisations. "Completing more pilot projects so as to determine the viability of using AI" (Mean=3.97 and Standard Deviation=.942 and Standard error=.038) found to be least important factor contributing towards AI identification. Therefore, one sample test concluded that "Self-diagnosis by relying on an AI diagnostic tool or an application" is the most contributing factor

that influence identification of Artificial Intelligence (AI) in the operations of respondents' organisations.

One-Sample Test								
			Te	st Value $= 0$				
					95% Confide	ence Interval		
			Sig. (2-	Mean	of the D	ifference		
	Т	df	tailed)	Difference	Lower	Upper		
To provide constant	147.981	599	.000	4.352	4.29	4.41		
evaluations and								
seminars, workshops								
to be held								
Self-diagnosis by	188.217	599	.000	4.422	4.37	4.47		
relying on an AI								
diagnostic tool or an								
application								
Talking to AI	125.838	599	.000	4.180	4.11	4.25		
vendors or								
consultants								
Watching the	173.966	599	.000	4.395	4.35	4.44		
developments and								
discussions in the								
field of AI industry								
Reference to and	134.018	599	.000	4.185	4.12	4.25		
comparison with								
competitors on the								
application of								
Artificial Intelligence								
Outsourcing with	146.790	599	.000	4.255	4.20	4.31		
other external experts								
or consultants in								
concern to AI								
Implementation of a	174.882	599	.000	4.388	4.34	4.44		
policy targeted at								
employees so that								
they can recommend								
AI solutions								

Table 13 One-Sample Test (Q9)

Attending AI	157.306	599	.000	4.357	4.30	4.41
relevant conferences,						
forums or networks						
Assessing internal	138.590	599	.000	4.233	4.17	4.29
operations in order to						
determine which						
segments are suitable						
for artificial						
intelligence						
Establishing an AI	148.415	599	.000	4.228	4.17	4.28
centre of excellence						
or an internal AI						
works council						
Using information	124.351	599	.000	4.188	4.12	4.25
gathered from						
customers to find out						
areas to apply AI						
techniques						
Completing more	103.165	599	.000	3.967	3.89	4.04
pilot projects so as to						
determine the						
viability of using AI						

Table 13 analysed t test statistics of the current research related to identification of Artificial Intelligence (AI) in the operations of respondents' organisations and stated that "Self-diagnosis by relying on an AI diagnostic tool or an application" (t=188.217) followed by "Implementation of a policy targeted at employees so that they can recommend AI solutions" (t=174.882) are the most important factors that contributed towards identification of Artificial Intelligence (AI) in the operations of respondents' organisations. "Completing more pilot projects so as to determine the viability of using AI" (t=103.165) found to be least important factor contributing towards AI identification. Therefore, one sample test concluded that "Self-diagnosis by relying on an AI diagnostic tool or an application" is the most contributing factor that influence identification of Artificial Intelligence (AI) in the operation of Artificial Intelligence (AI) in the operation.

Table 14 ANOVA (Q9)

ANOVA				
Sum of				
Squares	df	Mean Square	F	Sig.

To provide constant	Between Groups	26.968	4	6.742	14.133	.000
evaluations and	Within Groups	283.831	595	.477		
seminars, workshops to	Total	310.798	599			
be held						
Self-diagnosis by	Between Groups	17.384	4	4.346	11.198	.000
relying on an AI	Within Groups	230.934	595	.388		
diagnostic tool or an	Total	248.318	599			
application						
Talking to AI vendors	Between Groups	34.983	4	8.746	14.392	.000
or consultants	Within Groups	361.577	595	.608		
	Total	396.560	599			
Watching the	Between Groups	17.259	4	4.315	12.102	.000
developments and	Within Groups	212.126	595	.357		
discussions in the field	Total	229.385	599			
of AI industry						
Reference to and	Between Groups	33.607	4	8.402	15.777	.000
comparison with	Within Groups	316.858	595	.533		
competitors on the	Total	350.465	599			
application of Artificial						
Intelligence						
Outsourcing with other	Between Groups	26.118	4	6.529	14.083	.000
external experts or	Within Groups	275.867	595	.464		
consultants in concern	Total	301.985	599			
to AI						
Implementation of a	Between Groups	24.513	4	6.128	16.278	.000
policy targeted at	Within Groups	224.005	595	.376		
employees so that they	Total	248.518	599			
can recommend AI						
solutions						
Attending AI relevant	Between Groups	30.433	4	7.608	18.459	.000
conferences, forums or	Within Groups	245.240	595	.412		
networks	Total	275.673	599			
Assessing internal	Between Groups	35.792	4	8.948	17.774	.000
operations in order to	Within Groups	299.541	595	.503		
determine which	Total	335.333	599			
segments are suitable						
for artificial intelligence						
Establishing an AI	Between Groups	26.853	4	6.713	15.081	.000
centre of excellence or	Within Groups	264.865	595	.445		
an internal AI works	Total	291.718	599			
council						
Using information	Between Groups	56.748	4	14.187	24.051	.000
gathered from	Within Groups	350.971	595	.590		

customers to find out	Total	407.718	599			
areas to apply AI						
techniques						
Completing more pilot	Between Groups	133.650	4	33.413	49.991	.000
projects so as to	Within Groups	397.683	595	.668		
determine the viability	Total	531.333	599			
of using AI						

Table 14 analysed the ANOVA analysis and showed that, for all variables considered in the present study, the calculated ANOVA value is less than the threshold limit of.005. Therefore, it can be concluded that the dependent variable, "identification of Artificial Intelligence (AI) in the operations of respondents' organisations," is significantly influenced by the independent variables selected for conducting the study. Thus, the ANOVA analysis of the research shows that all the considered variables contribute to identifying AI in the operational processes of respondents' organisations.

Q10. What are the factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing?

Reliability Statistics				
Cronbach's Alpha	N of Items			
.819	13			

To establish the internal consistency of the variables, Table 15 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is.819 (N=13), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Table .	16	Descriptive	Statistics	(Q10)
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Descriptive Statistics						
		Minimu	Maximu		Std.	
	Ν	m	m	Mean	Deviation	

Support for leadership	600	1	5	4.14	.830
hitting the market					
The presence of skilled	600	1	5	4.13	.883
in artificial intelligence					
Procurement and usage	600	1	5	4.36	.783
of innovative			-		
substances in the					
organization					
Connection between AI and goals of strategic	600	1	5	4.16	.814
marketing					
External machines and	600	1	5	3.80	.974
software applications					
for AI					
Functionality of AI in its	600	1	5	3.18	1.151
interaction with other					
digital marketing					
systems	(00		~	4.51	70.4
Expansion of the	600	1	5	4.51	.724
smaller set of Al					
organization					
Accessibility of event	600	1	5	3.78	1.013
generated real-time data	000	1	5	5.70	1.015
for data analytics by AI					
Funding to support the	600	1	5	4.62	.619
choice for AI					
The cost of using AI	600	1	5	4.50	.693
tools, Software as a					
Service, and AI services					
ROI of previous	600	1	5	4.04	.965
approaches to AI,					
excluding current					
spending	(00	1		4.10	0.07
Current state adoption	600	1	5	4.12	.807
in industry sectors and					
best practices					

Clients' expectations	600	1	5	4.09	.894
towards					
individualization and					
artificial intelligence					
integration					
Valid N (listwise)	600				

Table 16 analysed the descriptive statistics related to factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing and stated that "Funding to support the choice for AI" (Mean= 4.62 and Standard Deviation=.619) followed by "Expansion of the smaller set of AI technologies within the organisation" (Mean=4.51 and Standard Deviation= .724) are the most influencing factors in the study. "Functionality of AI in its interaction with other digital marketing systems" (Mean=3.18 and Standard Deviation= 1.151) found to be the least influencing factor in the study. Therefore, "Funding to support the choice for AI" found to be the most influencing factor that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

One-Sample Statistics							
			Std. Error				
	Ν	Mean	Deviation	Mean			
Support for leadership	600	4.14	.830	.034			
of various AI projects							
hitting the market							
The presence of skilled	600	4.13	.883	.036			
human talent with skills							
in artificial intelligence							
Procurement and usage	600	4.36	.783	.032			
of innovative							
substances in the							
organization							
Connection between AI	600	4.16	.814	.033			
and goals of strategic							
marketing							
External machines and	600	3.80	.974	.040			
software applications							
for AI							

Functionality of AI in its	600	3.18	1.151	.047
interaction with other				
digital marketing				
systems				
Expansion of the	600	4.51	.724	.030
smaller set of AI				
technologies within the				
organization				
Accessibility of event	600	3.79	1.013	.041
generated real-time data				
for data analytics by AI				
Funding to support the	600	4.62	.619	.025
choice for AI				
The cost of using AI	600	4.50	.693	.028
tools, Software as a				
Service, and AI services				
ROI of previous	600	4.04	.965	.039
approaches to AI,				
excluding current				
spending				
Current state adoption	600	4.12	.807	.033
in industry sectors and				
best practices				
Clients' expectations	600	4.09	.894	.036
towards				
individualization and				
artificial intelligence				
integration				

Table 17 analysed one sample statistics related to factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing and stated that "Funding to support the choice for AI" (Mean= 4.62 and Standard Deviation=.619 and Standard Error= .025) followed by "Expansion of the smaller set of AI technologies within the organisation" (Mean=4.51 and Standard Deviation= .724 and Standard Error=.030) are the most influencing factors in the study. "Functionality of AI in its interaction with other digital marketing systems" (Mean=3.18 and Standard Deviation= 1.151 and Standard Error=.047) found to be the least influencing factor in the study. Therefore, "Funding to support the choice for AI" found to be the most influencing factor that influence AI-driven personalization on customer loyalty and trust in the digital marketing.
One-Sample Test													
			Te	st Value = 0									
					95% Confide	ence Interval							
		10	Sig. (2-	Mean	of the Di	ifference							
	t	df	tailed)	Difference	Lower	Upper							
Support for	122.240	599	.000	4.140	4.07	4.21							
leadership of various													
Al projects hitting the													
market	114 (24		0.00	4 1 2 2	1.0.0	1.00							
The presence of	114.624	599	.000	4.133	4.06	4.20							
skilled human talent													
with skills in artificial													
intelligence													
Procurement and	136.583	599	.000	4.363	4.30	4.43							
usage of innovative													
substances in the													
organization													
Connection between	125.023	599	.000	4.157	4.09	4.22							
AI and goals of													
strategic marketing													
External machines	95.479	599	.000	3.795	3.72	3.87							
and software													
applications for AI													
Functionality of AI in	67.734	599	.000	3.183	3.09	3.28							
its interaction with													
other digital													
marketing systems													
Expansion of the	160.596	599	.000	4.510	4.45	4.57							
smaller set of AI													
technologies within													
the organization													
Accessibility of event	91.480	599	.000	3.785	3.70	3.87							
generated real-time													
data for data analytics													
by AI													
Funding to support	182.562	599	.000	4.617	4.57	4.67							
the choice for AI													
The cost of using AI	159.026	599	.000	4.502	4.45	4.56							
tools, Software as a													
Service, and AI													
services													

Table 18 One-Sample Test (Q10)

ROI of previous	102.477	599	.000	4.038	3.96	4.12
approaches to AI,						
excluding current						
spending						
Current state	124.996	599	.000	4.117	4.05	4.18
adoption in industry						
sectors and best						
practices						
Clients' expectations	112.067	599	.000	4.088	4.02	4.16
towards						
individualization and						
artificial intelligence						
integration						

Table 18 analysed t test statistics related to factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing and stated that "Funding to support the choice for AI" (t=182.562) followed by "Expansion of the smaller set of AI technologies within the organisation" (t=160.596) are the most influencing factors in the study. "Functionality of AI in its interaction with other digital marketing systems" (t=67.734) found to be the least influencing factor in the study. Therefore, "Funding to support the choice for AI" found to be the most influencing factor that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

Correlations													
Su	Th	Pro	Со	Ext	Fun	Exp	Acc	Fu	Th	RO	Cu	Clien	
рр	е	cur	nne	ern	ctio	ansi	essi	nd	е	l of	rre	ts'	
ort	pre	em	ctio	al	nalit	on	bilit	in	со	pre	nt	expe	
for	sen	ent	n	ma	y of	of	y of	g	st	vio	sta	ctati	
lea	ce	and	bet	chi	AI	the	eve	to	of	us	te	ons	
der	of	usa	we	nes	in	sm	nt	su	usi	app	ad	towa	
shi	skill	ge	en	and	its	alle	gen	рр	ng	roa	ор	rds	
р	ed	of	AI	soft	inte	r	erat	ort	AI	che	tio	indivi	
of	hu	inno	and	war	ract	set	ed	th	to	s to	n	duali	
var	ma	vati	goa	е	ion	of	real	е	ols	AI,	in	zatio	
iou	n	ve	ls	app	with	AI	-	ch	,	exc	ind	n	
s	tale	sub	of	lica	oth	tec	tim	oi	So	ludi	ust	and	
AI	nt	stan	stra	tion	er	hno	е	се	ftw	ng	ry	artifi	
pro	wit	ces	tegi	s	digit	logi	dat	for	ar	curr	se	cial	
jec	h	in	С	for	al	es	а	AI	е	ent	cto	intelli	
ts	skill	the	ma	AI	mar	with	for		as	spe	rs	genc	
hitt	s in	org	rket		keti	in	dat		а	ndi	an	е	
ing	artif	aniz	ing		ng	the	а		Se	ng	d	integ	
the	icia				syst	org	ana		rvi		be		

Table 19 Correlation Test Analysis (Q10)

Supp ort	Pe ars	ma rke t	l inte llig enc e	atio n .19 7 ^{**}	.32 6**	.31 0**	em s .20 6**	aniz atio n .35 6 ^{**}	lytic s by Al .22 8**	.2 61	ce , an d AI se rvi ce s .3 25	.28 9**	st pr act ice s .2 95	ratio n .256*
for lead ershi p of vario us Al proje cts hittin g the mark et	on Cor rel atio n									**	**		**	
	Sig (2- tail ed)		0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0. 00 0	0. 00 0	0.0 00	0. 00 0	0.00 0
	Ν	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
The pres ence of skille d hum an talen t with skills in artifi cial intelli genc e	Pe ars on Cor rel atio n	.43 9**	1	.25 1**	.25 9**	.21 8**	.17 6**	.31 9**	.13 8**	.1 79 **	.2 53 **	.19 4**	.2 22 **	.216 [*]
	Sig (2- tail ed)	0.0 00		0.0 00	0.0 00	0.0 00	0.0	0.0 00	0.0 01	0. 00 0	0. 00 0	0.0 00	0. 00 0	0.00 0
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600

Proc urem ent and usag e of inno vativ e subs tanc es in the orga nizati on	Pe ars on Cor rel atio n	.19 7**	.25 1**	1	.39 8**	.20 1**	.10 9**	.27 4**	.13 2**	.3 53 **	.2 39 **	.16 7**	.1 34 **	.124*
	Sig (2- tail ed)	0.0 00	0.0 00		0.0 00	0.0 00	0.0 07	0.0 00	0.0 01	0. 00 0	0. 00 0	0.0 00	0. 00 1	0.00 2
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Con necti on betw een Al and goal s of strat egic mark eting	Pe ars on Cor rel atio n	.32 6**	.25 9**	.39 8**	1	.29 7**	.24 2**	.34 3**	.28 6**	.2 22 **	.3 16 **	.29 8**	.3 46 **	.229*
	Sig (2- tail ed)	0.0 00	0.0 00	0.0 00		0.0 00	0.0 00	0.0 00	0.0 00	0. 00 0	0. 00 0	0.0 00	0. 00 0	0.00 0
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Exter nal mac hine s and softw are appli catio	Pe ars on Cor rel atio n	.31 0**	.21 8**	.20 1**	.29 7**	1	.30 8**	.22 9**	.27 7**	.1 88 **	.1 97 **	.30 7**	.2 66 **	.270*

ns for Al														
	Sig (2- tail ed)	0.0 00	0.0 00	0.0 00	0.0 00		0.0 00	0.0 00	0.0 00	0. 00 0	0. 00 0	0.0 00	0. 00 0	0.00 0
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Func tiona lity of AI in its inter actio n with other digit al mark eting syste ms	Pe ars on Cor rel atio n	.20 6**	.17 6**	.10 9**	.24 2**	.30 8**	1	.13 0**	.29 3**	.1 01 *	.1 46 **	.24 6**	.2 23 **	.260*
	Sig (2- tail ed)	0.0 00	0.0 00	0.0 07	0.0 00	0.0 00		0.0 01	0.0 00	0. 01 3	0. 00 0	0.0 00	0. 00 0	0.00 0
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Expa nsio n of the small er set of Al tech nolo gies withi n the orga nizati on	Pe ars on Cor rel atio n	.35 6**	.31 9**	.27 4**	.34 3**	.22 9**	.13 0**	1	.28 6**	.3 85 **	.3 91 **	.20 6**	.2 24 **	.204*
	Sig (2-	0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0.0 01		0.0 00	0. 00 0	0. 00 0	0.0 00	0. 00 0	0.00 0

	tail ed)													
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Acce ssibil ity of even t gene rated real- time data for data anal ytics by Al	Pe ars on Cor rel atio n	.22 8**	.13 8**	.13 2**	.28 6**	.27 7**	.29 3**	.28 6**	1	.2 46 **	.3 53 **	.35 1**	.3 80 **	.312 [*]
	Sig (2- tail ed)	0.0 00	0.0 01	0.0 01	0.0 00	0.0 00	0.0 00	0.0 00		0. 00 0	0. 00 0	0.0 00	0. 00 0	0.00 0
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Fund ing to supp ort the choic e for Al	Pe ars on Cor rel atio n	.26 1**	.17 9**	.35 3**	.22 2**	.18 8**	.10 1*	.38 5**	.24 6**	1	.4 02 **	.19 5**	.2 13 **	.182 [*]
	Sig (2- tail ed)	0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0.0 13	0.0 00	0.0 00		0. 00 0	0.0 00	0. 00 0	0.00 0
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
The cost of usin g AI tools , Soft ware as a Servi ce.	Pe ars on Cor rel atio n	.32 5 ^{**}	.25 3**	.23 9**	.31 6**	.19 7**	.14 6**	.39 1 ^{**}	.35 3**	.4 02 **	1	.35 3**	.3 70 **	.284*

and Al servi ces														
	Sig (2- tail ed)	0.0 00	0. 00 0		0.0 00	0. 00 0	0.00 0							
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
ROI of previ ous appr oach es to AI, exclu ding curre nt spen ding	Pe ars on Cor rel atio n	.28 9**	.19 4**	.16 7**	.29 8**	.30 7**	.24 6**	.20 6**	.35 1**	.1 95 **	.3 53 **	1	.5 30 **	.410*
	Sig (2- tail ed)	0.0 00	0. 00 0	0. 00 0		0. 00 0	0.00 0							
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Curr ent state adop tion in indu stry sect ors and best pract ices	Pe ars on Cor rel atio n	.29 5**	.22 2**	.13 4**	.34 6**	.26 6**	.22 3**	.22 4**	.38 0**	.2 13 **	.3 70 **	.53 0**	1	.537* *
	Sig (2- tail ed)	0.0 00	0.0 00	0.0 01	0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0. 00 0	0. 00 0	0.0 00		0.00 0

	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
Clien ts' expe ctati ons towa rds indivi duali zatio n and artifi cial intelli genc e integ ratio n	Pe ars on Cor rel atio n	.25 6**	.21 6**	.12 4**	.22 9**	.27 0**	.26 0**	.20 4**	.31 2**	.1 82 **	.2 84 **	.41 0**	.5 37 **	1
	Sig (2- tail ed)	0.0 00	0.0 00	0.0 02	0.0 00	0.0 00	0.0 00	0.0 00	0.0 00	0. 00 0	0. 00 0	0.0 00	0. 00 0	
	N	60 0	600	600	600	600	600	600	600	60 0	60 0	600	60 0	600
**. Corr elati on is signif icant at the 0.01 level (2- taile d). *. Corr elati on is signif														
at the 0.05 level (2-														

taile d).							

Table 19 Correlation Test Analysis It reveals that for all the variables selected in the study, the values of significance are below.005, which is taken as the threshold limit acceptable. For instance, "Support for leadership of various AI projects hitting the market' is positively correlated with "The presence of skilled human talent with skills in artificial intelligence, Procurement and usage of innovative substances in the organization, Connection between AI and goals of strategic marketing, External machines and software applications for AI, Functionality of AI in its interaction with other digital marketing systems, Expansion of the smaller set of AI technologies within the organization, Accessibility of event generated real-time data for data analytics by AI, Funding to support the choice for AI, The cost of using AI tools, Software as a Service, and AI services, ROI of previous approaches to AI, excluding current spending, Current state adoption in industry sectors and best practices and Clients' expectations towards individualization and artificial intelligence integration." Hence, the correlation among the variables is found to be strong. Similarly, the rest of the variables also exhibit positive correlations with each other. Hence, the estimated correlation values lie in between -1 and +1.

Table	20 Model	Summary	(Q10)
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	Model Summary													
						Char	ige Statis	stics						
				Std. Error		F								
Mod		R	Adjusted	of the	R Square	Chang			Sig. F					
el	R	Square	R Square	Estimate	Change	e	df1	df2	Change					
1	.619 ^a	.383	.369	.679	.383	27.999	13	586	.000					

a. Predictors: (Constant), Clients' expectations towards individualization and artificial intelligence integration, Procurement and usage of innovative substances in the organization, Functionality of AI in its interaction with other digital marketing systems, Expansion of the smaller set of AI technologies within the organization, The presence of skilled human talent with skills in artificial intelligence, External machines and software applications for AI, Accessibility of event generated real-time data for data analytics by AI, Funding to support the choice for AI, ROI of previous approaches to AI, excluding current spending, Connection between AI and goals of strategic marketing, Support for leadership of various AI projects hitting the market, The cost of using AI tools, Software as a Service, and AI services, Current state adoption in industry sectors and best practices

Table 20 analysed Model Summary. This is the first step of regression analysis and from the model summary, it is observed that the calculated R square value (N=.383) and the Adjusted R square value (N=.369) are almost the same and greater than 30%. The significance F value is also noted to be.000, which is less than the cutoff of .005. Therefore, dependent variable "Factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing" is significantly influenced by independent variables, namely "Clients' expectations towards individualization and artificial intelligence integration, Procurement and usage of innovative substances in the organization, Functionality of AI in its interaction with other digital marketing systems, Expansion of the smaller set of AI technologies within the organization, The presence of skilled human talent with skills in artificial intelligence, External machines and software applications for AI, Accessibility of event generated real-time data for data analytics by AI, Funding to support the choice for AI, ROI of previous approaches to AI, excluding current spending, Connection between AI and goals of strategic marketing, Support for leadership of various AI projects hitting the market, The cost of using AI tools, Software as a Service, and AI services, Current state adoption in industry sectors and best practices"

ANOVA ^a									
		Sum of							
Model		Squares	Df	Mean Square	F	Sig.			
1	Regression	168.048	13	12.927	27.999	.000 ^b			
	Residual	270.550	586	.462					
	Total	438.598	599						

Table 21 ANOVA (Q10)

a. Dependent Variable: Factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing

b. Predictors: (Constant), Clients' expectations towards individualization and artificial intelligence integration, Procurement and usage of innovative substances in the organization, Functionality of AI in its interaction with other digital marketing systems, Expansion of the smaller set of AI technologies within the organization, The presence of skilled human talent with skills in artificial intelligence, External machines and software applications for AI, Accessibility of event generated real-time data for data analytics by AI, Funding to support the choice for AI, ROI of previous approaches to AI, excluding current spending, Connection between AI and goals of strategic marketing, Support for leadership of various AI projects hitting the market, The cost of using AI tools, Software as a Service, and AI services, Current state adoption in industry sectors and best practices

Table 21 has analysed ANOVA analysis (Second step of regression analysis) stated that total estimated value is 438.598 of regression and residual with degree of freedom 599. The estimated significance value is .000 that is less than the permissible limit of.005. Therefore, dependent variable "Factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing" is significantly influenced by independent variables, namely "Clients' expectations towards individualization and artificial intelligence integration, Procurement and usage of innovative substances in the organization, Functionality of AI in its interaction with other digital marketing systems, Expansion of the smaller set of AI technologies within the organization, The presence of skilled human talent with skills in artificial intelligence, External machines and software applications for AI, Accessibility of event generated real-time data for data analytics by AI, Funding to support the choice for AI, ROI of previous approaches to AI, excluding current spending, Connection between AI and goals of strategic marketing, Support for leadership of various AI projects hitting the market, The cost of using AI tools, Software as a Service, and AI services, Current state adoption in industry sectors and best practices"

4.4 Discussion of Research Question B

Research Question B: To examine ethical and privacy challenges associated with AI to improve customer experience.

Q11. Please indicate the extent to which respondents agree with various aspects of ethical and privacy challenges associated with AI to improve customer experience:

Reliability Statistics						
Cronbach's Alpha	N of Items					
.762	15					

To establish the internal consistency of the variables, Table 22 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is .762 (N=15), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Descriptive Statistics								
		Std.						
	Ν	m	m	Mean	Deviation			
Artificial intelligence	600	1	5	1.31	.462			
has made our digital								
marketing activities								
much more effective								
AI helps to accurately	600	1	5	1.32	.463			
define the customers								
segments to address								
Through marketing	600	1	5	4.43	.730			
automation AI has made								
it easier to segment and								
target a market								
significantly								
One way that AI is used	600	1	5	4.31	.801			
to assist in marketing is								
in managing the budgets								
and portions of the								
marketing mix								

Table 23	Descriptive	Statistics	(Q11)
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Most of our organization PR	600	1	5	4.29	.895
activities related to					
adoption of AI for					
digital marketing are					
ahead					
AI is well incorporated	600	1	5	4.35	.736
into our current					
marketing environments					
and processes					
We pay a lot of attention	600	1	5	4.14	.839
to constant training and					
professional					
development of our					
team members to help					
them learn how to work					
with AI tools					
Our organization can try	600	1	5	4.13	.883
out many different types					
of marketing with the					
use of AI technologies					
There is a relative	600	1	5	4.36	.783
agreement that the					
application of artificial					
intelligence in customer					
engagement has been					
enhanced					
The best thing about AI	600	1	5	4.16	.814
for businesses is that it					
allows for more					
accurate predictions of					
customers' actions					
AI has cut the response	600	1	5	3.80	.974
time in any					
engagements with					
customer services	(0.0			2 10	
Al improves quantity	600	1	5	3.18	1.151
and quality of contents					
that is presented in front					
of the audience					

The practices of AI	600	1	5	4.51	.724
within our organisation					
are checked to follow					
the principles of ethics					
We respect standards	600	1	5	3.78	1.013
relating to data					
protection in all our AI					
schemes					
AI tools used are not	600	1	5	4.62	.619
influenced by					
undesirable effects that					
can occur in the					
marketing process					
Valid N (listwise)	600				

Table 23 analysed the descriptive statistics of the study related to various aspects of ethical and privacy challenges associated with AI to improve customer experience and stated that "AI tools used are not influenced by undesirable effects that can occur in the marketing process" (Mean=4.62 and Standard Deviation=.619) followed by "The practices of AI within our organisation are checked to follow the principles of ethics" (Mean =4.51 and Standard Deviation=.724) are the various aspects of ethical and privacy challenges associated with AI to improve customer experience. "Artificial intelligence has made our digital marketing activities much more effective" (Mean =1.31 and Standard Deviation=.462) found to be least aspect related to ethical and privacy challenges associated with AI to improve customer experience.

KMO and Bartlett's Test						
Kaiser-Meyer-Olkin Mea	.835					
Adequacy.						
Bartlett's Test of	Approx. Chi-Square	1466.718				
Sphericity	Df	105				
	Sig.	.000				

Table 24 KMO and Barlett's Test (Q11)

Table 24 assessed KMO and Bartlett's Test. The calculated value of KMO is.835, which is close to 1. Therefore, the sample size is good, and sampling adequacy is built up for factor analysis. The obtained value of the "Bartlett's test of sphericity" is.000, which is less than the

limit set for the said test, that is,.005. Hence the correlation matrix deviates significantly from the identity matrix. Thus, further exploratory factor analysis is possible.

Communalities						
	Initial	Extraction				
Artificial intelligence has made our	1.000	.421				
digital marketing activities much more						
effective						
AI helps to accurately define the	1.000	.715				
customers segments to address						
Through marketing automation AI has	1.000	.789				
made it easier to segment and target a						
market significantly						
One way that AI is used to assist in	1.000	.759				
marketing is in managing the budgets and						
portions of the marketing mix						
Most of our organization PR activities	1.000	.517				
related to adoption of AI for digital						
marketing are ahead						
AI is well incorporated into our current	1.000	.785				
marketing environments and processes						
We pay a lot of attention to constant	1.000	.504				
training and professional development of						
our team members to help them learn						
how to work with AI tools						
Our organization can try out many	1.000	.482				
different types of marketing with the use						
of AI technologies						
There is a relative agreement that the	1.000	.533				
application of artificial intelligence in						
customer engagement has been enhanced						
The best thing about AI for businesses is	1.000	.407				
that it allows for more accurate						
predictions of customers' actions						
AI has cut the response time in any	1.000	.439				
engagements with customer services						
AI improves quantity and quality of	1.000	.523				
contents that is presented in front of the						
audience						

Table 25 Communalities (Q11)

The practices of AI within our	1.000	.485				
organisation are checked to follow the						
principles of ethics						
We respect standards relating to data	1.000	.631				
protection in all our AI schemes						
AI tools used are not influenced by	1.000	.511				
undesirable effects that can occur in the						
marketing process						
Extraction Method: Principal Component Analysis.						

Communalities in factor analysis measure the extent to which factors explain the variance of a given variable. The communalities that are associated with a variable represent its characteristic values, illustrating the extent to which all factors account for the variance of that variable. High communalities, especially those that approach 1, indicate the acquisition of more substantial information. A communality score of 0.40 or greater is considered a strong indicator of effective factor analysis. The estimated communalities of Table 25 are close to 1 and greater than 0.40. Thus, it is now possible to proceed with the analysis of the explained total variance.

Total Variance Explained										
				Extract			Rotati			
				ion			on			
				Sums			Sums			
				of			of			
				Square			Squar			
				d			ed			
Compo				Loadin			Loadi			
nent	Ini	tial Eigei	nvalues	gs			ngs			
		% of			% of			% of		
	Tot	Varia	Cumula		Varia	Cumula		Varia	Cumula	
	al	nce	tive %	Total	nce	tive %	Total	nce	tive %	
1	3.8	25.46	25.461	3.819	25.46	25.461	2.561	17.07	17.074	
	19	1			1			4		
2	1.3	8.893	34.354	1.334	8.893	34.354	2.382	15.87	32.951	
	34							7		
3	1.0	6.897	41.251	1.035	6.897	41.251	1.187	7.911	60.863	
	35									
4	1.0	6.753	48.004	1.013	6.753	48.004	1.071	7.141	68.004	
	13									
5	0.9	6.569	54.573							
	85									
6	0.9	6.512	61.085							
	77									

7	0.9 45	6.302	67.387			
8	0.8	5.332	72.719			
	00					
9	0.7 18	4.784	77.503			
10	0.6	A 456	81 959			
10	68	т.т.50	01.757			
11	0.5	3.975	85.934			
	96					
12	0.5	3.872	89.806			
	81					
13	0.5	3.677	93.484			
	52					
14	0.5	3.547	97.031			
	32					
15	0.4	2.969	100.000			
	45					
Extracti						
on						
Method						
:						
Principa						
1						
Compo						
nent						
Analysi						
S.						

An important value that can be used for estimating the ability of a component or factor to explain factor variance is the total explained variance. The magnitude of variance accounted for by a factor can be measured using an eigenvalue. Regarding explaining the variance, the first component is much more relevant compared to the contributions made individually by the second and third components. The percentage variance column in EFA contains a column that displays how each individual factor contributes towards variance. In Table 26, the estimated value in the percentage variance column (68.004) exceeds 60%. Therefore, it is feasible to construct a rotated component matrix.

Figure 10 Scree Plot (Q11)



In factor analysis, the eigenvalues for the factors are depicted through a scree plot, which is a line graph. It is a common output for factor analysis software and used to determine how many factors should be retained. The "cut off" point is the number of factors that lie directly before the noticeable "bend" in the scree plot, where each factor represents the extent of variance accounted for by that factor. By using scree plots, the number of the best fitting components that correlate with the data of the study can be determined. In figure 10, for factors 2-15, the scree plot retains all factors considerably.

Rotated Component Matrix ^a					
		С	omponent		
	1	2	3	4	
Artificial intelligence has made our	.645				
digital marketing activities much more					
effective					
AI helps to accurately define the	.842				
customers segments to address					
Through marketing automation AI has	.604				
made it easier to segment and target a					
market significantly					

Table 27 Rotated	l Component	Matrix	(Q11)
------------------	-------------	--------	-------

One way that AI is used to assist in	.538				
marketing is in managing the budgets					
and portions of the marketing mix					
Most of our organization PR activities	.402				
related to adoption of AI for digital					
marketing are ahead					
AI is well incorporated into our		.661			
current marketing environments and					
processes					
We pay a lot of attention to constant		.602			
training and professional development					
of our team members to help them					
learn how to work with AI tools					
Our organization can try out many		.627			
different types of marketing with the					
use of AI technologies					
There is a relative agreement that the		.410			
application of artificial intelligence in					
customer engagement has been					
enhanced					
The best thing about AI for businesses		.486			
is that it allows for more accurate					
predictions of customers' actions					
AI has cut the response time in any		.632			
engagements with customer services					
AI improves quantity and quality of		.648			
contents that is presented in front of					
the audience					
The practices of AI within our			.579		
organisation are checked to follow the					
principles of ethics					
We respect standards relating to data			.655		
protection in all our AI schemes					
AI tools used are not influenced by				.696	
undesirable effects that can occur in					
the marketing process					
Extraction Method: Principal Component Analysis.					
Rotation Method: Varimax with Kaiser Normalization.					
a. Rotation converged in 7 iterations.					

A rotated component matrix is an approach in factor analysis where the original components or factors are transformed to improve the data interpretation. The purpose of rotating is to achieve a simpler structure with coefficients that are either nearly zero or maximally large. Besides, the rotated component matrix is also known as the loadings. In Table 27, the projected values of the rotated component matrix are all more than 0.40. Such a factor item allows one to understand the underlying patterns and the relationships that exist within data in a much more accurate manner.

Q12. Please indicate the extent to which respondents agree regarding the impact of adopting AI practices on digital marketing operations:

Reliability Statistics				
Cronbach's Alpha	N of Items			
.907	22			

Table 28 Reliability Statistics (Q12)

To establish the internal consistency of the variables, Table 28 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is.907 (N=22), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Descriptive Statistics					
		Minimu	Maximu		Std.
	Ν	m	m	Mean	Deviation
The implementation of AI practices helps to increase the effectiveness of the company's digital marketing activities	600	1	5	4.38	.655
AI has had a positive impact on execution and optimization of marketing campaigns in cutting the time it takes to do so	600	1	5	4.35	.720

AI based automation has	600	1	5	4.42	.644
reduced the amount of					
manual work done and this					
has also avoided spending too					
much time on such tasks and					
has enabled strategic thinking					
instead					
AI has helped in enhancing	600	1	5	4.18	.814
our working processes in					
marketing department in					
general by increasing					
production rates					
AI has improved our capacity	600	1	5	4.39	.619
to offer customised content to					
the customers					
AI based tools have helped in	600	1	5	4.19	.765
making these focused aimed					
at digital marketing more					
relevant					
The use of AI has improved	600	1	5	4.26	.710
the ways that we can connect					
to customers and do so in a					
real time manner					
AI helps in comprehending	600	1	5	4.39	.644
the behaviour of the customer					
as well as forecasting the					
same as well					
The increased deployment of	600	1	5	4.36	.678
artificial intelligence in					
analysing customer trends has					
helped to gain more in-depth					
information of the customers					
AI integration has provided a	600	1	5	4.23	.748
means to make intelligent					
decisions when it comes to					
marketing our products online					
Marketing big data is now	600	1	5	4.23	.698
easier to analyze and interpret					
due to advanced use of					
artificial intelligence					

The use of AI has improved	600	1	5	4.19	.825
the predictability of our					
strategic marketing					
estimations					
AI integrated digital	600	1	5	3.97	.942
marketing experienced					
increased ROIs on the					
campaigns					
AI has assisted us in proper	600	1	5	3.75	1.065
allocation of marketing funds					
to improve results					
AI showed an increased	600	1	5	4.19	.818
effectiveness of our targeted					
marketing because of					
integration of AI					
The adoption of AI has	600	1	5	3.89	.907
ensured that we record					
tangible enhanced scores on					
our marketing KPIs					
Technology particularly AI	600	1	5	4.05	.871
has served to help drive					
innovation with our approach					
to digital marketing					
AI has provided us with an	600	1	5	4.00	.905
ability to experiment with					
new marketing strategies and					
possibilities					
AI has been crucial in	600	1	5	3.53	1.114
ensuring that our organization					
outcompete other firms in the					
industry in the digitized					
marketing sector					
AI has helped our marketing	600	1	5	4.40	.728
team to unlock creativity as					
well as try out new ideas in					
the marketing campaign					
AI integration has improved	600	1	5	4.25	.782
customers' relations in that					
customers receive fast					
responses and support					

Applying AI allows us to give	600	1	5	3.90	.943
our consumers more					
personalized and timely					
offers					
Valid N (listwise)	600				

Table 29 analysed the descriptive statistics related to impact of adopting AI practices on digital marketing operations and stated that "AI based automation has reduced the amount of manual work done and this has also avoided spending too much time on such tasks and has enabled strategic thinking instead" (Mean=4.42 and Standard Deviation= .644) followed by "AI has helped our marketing team to unlock creativity as well as try out new ideas in the marketing campaign" (Mean=4.40 and Standard Deviation= .728) found to be providing impact of adopting AI practices on digital marketing operations. "AI has been crucial in ensuring that our organization outcompete other firms in the industry in the digitized marketing sector" (Mean=3.53 and Standard Deviation= 1.114) found to be the least important factor that impact of adopting AI practices on digital marketing operations. Therefore, "AI based automation has reduced the amount of manual work done and this has also avoided spending too much time on such tasks and has enabled strategic thinking instead" found to be the most important factor that impact of adopting AI practices on digital marketing operations. Therefore, "AI based automation has reduced the amount of manual work done and this has also avoided spending too much time on such tasks and has enabled strategic thinking instead" found to be the most important factor that impact that impact of adopting AI practices on digital marketing operations.

KMO and Bartlett's Test					
Kaiser-Meyer-Olkin Measure of Sampling .917					
Adequacy.					
Bartlett's Test of	Approx. Chi-Square	5264.347			
Sphericity	df	231			
	Sig.	.000			

Table 30 KMO and Barlett's Test (Q12)

Table 30 assessed KMO and Bartlett's Test. The calculated value of KMO is.917, which is close to 1. Therefore, the sample size is good, and sampling adequacy is built up for factor analysis. The obtained value of the "Bartlett's test of sphericity" is.000, which is less than the limit set for the said test, that is,.005. Hence the correlation matrix deviates significantly from the identity matrix. Thus, further exploratory factor analysis is possible.

Communalities					
Communitie	Initial	Extraction			
The implementation of AI practices helps to	1.000	.683			
increase the effectiveness of the company's	1.000				
digital marketing activities					
AI has had a positive impact on execution and	1.000	.609			
optimization of marketing campaigns in cutting					
the time it takes to do so					
AI based automation has reduced the amount of	1.000	.525			
manual work done and this has also avoided					
spending too much time on such tasks and has					
enabled strategic thinking instead					
AI has helped in enhancing our working	1.000	.596			
processes in marketing department in general					
by increasing production rates					
AI has improved our capacity to offer	1.000	.517			
customised content to the customers					
AI based tools have helped in making these	1.000	.543			
focused aimed at digital marketing more					
relevant					
The use of AI has improved the ways that we	1.000	.613			
can connect to customers and do so in a real					
time manner					
AI helps in comprehending the behaviour of	1.000	.609			
the customer as well as forecasting the same as					
well					
The increased deployment of artificial	1.000	.616			
intelligence in analysing customer trends has					
helped to gain more in-depth information of the					
customers					
AI integration has provided a means to make	1.000	.608			
intelligent decisions when it comes to					
marketing our products online					
Marketing big data is now easier to analyse and	1.000	.542			
interpret due to advanced use of artificial					
intelligence					
The use of AI has improved the predictability	1.000	.447			
of our strategic marketing estimations					
AI integrated digital marketing experienced	1.000	.479			
increased ROIs on the campaigns					

Table 31 Communalities (Q12)

AI has assisted us in proper allocation of	1.000	.508
marketing funds to improve results		
AI showed an increased effectiveness of our	1.000	.489
targeted marketing because of integration of AI		
The adoption of AI has ensured that we record	1.000	.541
tangible enhanced scores on our marketing		
KPIs		
Technology particularly AI has served to help	1.000	.592
drive innovation with our approach to digital		
marketing		
AI has provided us with an ability to	1.000	.597
experiment with new marketing strategies and		
possibilities		
AI has been crucial in ensuring that our	1.000	.440
organization outcompete other firms in the		
industry in the digitized marketing sector		
AI has helped our marketing team to unlock	1.000	.545
creativity as well as try out new ideas in the		
marketing campaign		
AI integration has improved customers'	1.000	.726
relations in that customers receive fast		
responses and support		
Applying AI allows us to give our consumers	1.000	.613
more personalized and timely offers		
Extraction Method: Principal Co	mponent A	Analysis.

Communalities in factor analysis measure the extent to which factors explain the variance of a given variable. The communalities that are associated with a variable represent its characteristic values, illustrating the extent to which all factors account for the variance of that variable. High communalities, especially those that approach 1, indicate the acquisition of more substantial information. A communality score of 0.40 or greater is considered a strong indicator of effective factor analysis. The estimated communalities of Table 31 are close to 1 and greater than 0.40. Thus, it is now possible to proceed with the analysis of the explained total variance.

Table 32 Total Variance (Q12)

Total Variance Explained									
				Extract			Rotati		
				ion			on		
				Sums			Sums		
				of			of		
				Square			Squar		
				d			ed		
Compo				Loadin			Loadi		
nent	Init	tial Figer	nvalues	os			ngs		
попе		% of	1 v dides	55	% of		1155	% of	
	Tot	Varia	Cumula		Varia	Cumula		Varia	Cumula
		v ai ia	tive %	Total	v al la	tive %	Total	v ar ia	tive %
1	a1	25.12	25 126	7 720	25.12	25 126	2 9 1 C	17.49	17 491
1	20	55.15	55.150	1.150	55.15	55.150	5.640	1/.40	17.401
2	30	0 205	44.241	2.025	0	44.241	2 501	16.22	22.005
2	2.0	9.205	44.541	2.025	9.205	44.541	3.391	10.32	33.805
-	25	< 0 01	F O (O)	1 20 4	6 001	F O (O)	2 00 ¢	4	
3	1.3	6.291	50.632	1.384	6.291	50.632	2.886	13.11	56.922
	84							7	
4	1.1	5.446	56.078	1.198	5.446	56.078	2.014	9.155	66.078
	98								
5	0.9	4.422	60.500						
	73								
6	0.8	3.645	64.145						
	02								
7	0.7	3.510	67.655						
	72								
8	0.6	3.086	70.741						
	79								
9	0.6	2.991	73,733						
-	58		101100						
10	0.6	2 846	76 578						
10	26	2.010	10.570						
11	0.6	2 806	70 38/						
11	0.0	2.000	77.504						
12	0.5	2 450	01 0//						
12	0.3 /1	2.439	01.044						
12	41	2 2 2 2	Q/ 177						
15	0.3	2.333	04.1//						
1.4	15	0 100	06.267						
14	0.4	2.190	86.367						
	82		00.400						
15	0.4	2.123	88.489						
	67								
16	0.4	1.952	90.442						
	30								
17	0.4	1.920	92.362						
	22								
18	0.4	1.855	94.217						
	08								

19	0.3	1.657	95.874			
	65					
20	0.3	1.509	97.383			
	32					
21	0.2	1.355	98.738			
	98					
22	0.2	1.262	100.000			
	78					
Extracti						
on						
Method						
:						
Principa						
1						
Compo						
nent						
Analysi						
s.						

An important value that can be used for estimating the ability of a component or factor to explain factor variance is the total explained variance. The magnitude of variance accounted for by a factor can be measured using an eigenvalue. Regarding explaining the variance, the first component is much more relevant compared to the contributions made individually by the second and third components. The percentage variance column in EFA contains a column that displays how each individual factor contributes towards variance. In Table 32, the estimated value in the percentage variance column (66.078) exceeds 60%. Therefore, it is feasible to construct a rotated component matrix.

Figure 11 Scree Plot (Q12)



In factor analysis, the eigenvalues for the factors are depicted through a scree plot, which is a line graph. It is a common output for factor analysis software and used to determine how many factors should be retained. The "cut off" point is the number of factors that lie directly before the noticeable "bend" in the scree plot, where each factor represents the extent of variance accounted for by that factor. By using scree plots, the number of the best fitting components that correlate with the data of the study can be determined. In figure 11, for factors 2-22, the scree plot retains all factors considerably.

Rotated Component Matrix ^a								
	Component							
	1 2 3			4				
The implementation of AI practices helps			.788					
to increase the effectiveness of the								
company's digital marketing activities								
AI has had a positive impact on execution			.748					
and optimization of marketing campaigns								
in cutting the time it takes to do so								

Table 33 Rotated Component Matrix (Q12)

AI based automation has reduced the amount of manual work done and this has			.612	
also avoided spending too much time on				
such tasks and has enabled strategic				
thinking instead				
AI has helped in enhancing our working			700	
processes in marketing department in			.700	
general by increasing production rates				
AI has improved our capacity to offer			507	
customised content to the customers			.391	
AI based tools have helped in making these		677		
focused aimed at digital marketing more		.077		
relevant				
The use of AL has improved the more that		704		
The use of AI has improved the ways that		./04		
we can connect to customers and do so in a				
A Lister in second and in the helperior		(92		
Al helps in comprehending the behaviour		.682		
of the customer as well as forecasting the				
same as well				
The increased deployment of artificial		.717		
intelligence in analysing customer trends				
has helped to gain more in-depth				
information of the customers				
AI integration has provided a means to		.721		
make intelligent decisions when it comes				
to marketing our products online				
Marketing big data is now easier to analyze		.642		
and interpret due to advanced use of				
artificial intelligence				
The use of AI has improved the	.538			
predictability of our strategic marketing				
estimations				
AI integrated digital marketing	.650			
experienced increased ROIs on the				
campaigns				
AI has assisted us in proper allocation of	.686			
marketing funds to improve results				
AI showed an increased effectiveness of	.544			
our targeted marketing because of				
integration of AI				
The adoption of AI has ensured that we	.698			
record tangible enhanced scores on our				
marketing KPIs				

Technology particularly AI has served to	.728						
help drive innovation with our approach to							
digital marketing							
AI has provided us with an ability to	.715						
experiment with new marketing strategies							
and possibilities							
AI has been crucial in ensuring that our	.566						
organization outcompete other firms in the							
industry in the digitized marketing sector							
AI has helped our marketing team to				.673			
unlock creativity as well as try out new							
ideas in the marketing campaign							
AI integration has improved customers'				.793			
relations in that customers receive fast							
responses and support							
Applying AI allows us to give our				.712			
consumers more personalized and timely							
offers							
Extraction Method: Princ	Extraction Method: Principal Component Analysis.						
Rotation Method: Varimax with Kaiser Normalization.							
a. Rotation conver	ged in 6 ite	erations.					

A rotated component matrix is an approach in factor analysis where the original components or factors are transformed to improve the data interpretation. The purpose of rotating is to achieve a simpler structure with coefficients that are either nearly zero or maximally large. Besides, the rotated component matrix is also known as the loadings. In Table 33, the projected values of the rotated component matrix are all more than 0.40. Such a factor item allows one to understand the underlying patterns and the relationships that exist within data in a much more accurate manner.

4.5 Discussion of Research Question C

Research Question C: To analyse the opportunities and challenges that IT companies face while adopting AI technology for digital marketing.

Q13. What are the opportunities of AI in digital marketing operations in your organisation?

Reliability Statistics					
Cronbach's Alpha	N of Items				
.845	10				

Table 34 Reliability Statistics (Q13)

To establish the internal consistency of the variables, Table 34 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is .845 (N=10), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Descriptive Statistics								
		Minimu	Maximu					
	Ν	m	m	Mean	Std. Deviation			
AI can be used to improve	600	1	5	4.23	.698			
customer relations								
AI increases productivity	600	1	5	4.19	.825			
in analysing customer								
related data appropriately								
to enhance decision								
making								
Customers are served	600	1	5	3.97	.942			
more speedily by the								
implementation of the AI								
AI works to improve the	600	1	5	3.75	1.065			
effectiveness of reaching								
the potential customers								

Table 35 Descriptive Statistics (Q13)

AI enhances the	600	1	5	4.19	.818
effectiveness of the					
marketing ROI since					
campaigns are enhanced to					
run efficiently					
AI enables organizations	600	1	5	3.89	.907
to forecast customer					
behaviours and even their					
preferences					
AI allows implementing	600	1	5	4.05	.871
real time interaction with					
customers through					
automation					
AI for the effective	600	1	5	4.00	.905
mapping and targeting of					
customers' journey					
Integrating of AI in	600	1	5	3.53	1.114
marketing to help reach					
more consumers through					
marketing at once					
AI for marketing	600	1	5	4.39	.728
management and					
worldwide advertising					
campaigns and					
multilingual content					
generation					
Valid N (listwise)	600				

Table 35 analysed the descriptive statistics related to opportunities of AI in digital marketing operations in the organisation and documented that "AI for marketing management and worldwide advertising campaigns and multilingual content generation" (Mean=4.39 and Standard Deviation= .728) followed by "AI can be used to improve customer relations" (Mean=4.23 and Standard Deviation= .698) are the most important opportunities AI in digital marketing operations in the organisation. "Integrating of AI in marketing to help reach more consumers through marketing at once" (Mean=3.53 and Standard Deviation= 1.114) found to be the least important opportunity AI in digital marketing operations in the organisation. Therefore, "AI for marketing management and worldwide advertising campaigns and multilingual content generation" is the most important opportunity of AI in digital marketing operations in the organisation.

		ANOVA				
		Sum of				
		Squares	df	Mean Square	F	Sig.
AI can be used to	Between Groups	39.566	4	9.892	23.475	.000
improve customer	Within Groups	249.452	592	.421		
relations	Total	289.018	596			
AI increases	Between Groups	29.644	4	7.411	11.669	.000
productivity in	Within Groups	375.968	592	.635		
analysing customer	Total	405.611	596			
related data						
appropriately to enhance						
decision making						
Customers are served	Between Groups	42.100	4	10.525	12.764	.000
more speedily by the	Within Groups	488.161	592	.825		
implementation of the	Total	530.261	596			
AI						
AI works to improve the	Between Groups	34.221	4	8.555	7.919	.000
effectiveness of	Within Groups	639.592	592	1.080		
reaching the potential	Total	673.812	596			
customers						
AI enhances the	Between Groups	39.167	4	9.792	16.049	.000
effectiveness of the	Within Groups	361.195	592	.610		
marketing ROI since	Total	400.362	596			
campaigns are enhanced						
to run efficiently						
AI enables	Between Groups	57.398	4	14.349	19.585	.000
organizations to forecast	Within Groups	433.741	592	.733		
customer behaviours	Total	491.139	596			
and even their						
preferences						
AI allows implementing	Between Groups	54.468	4	13.617	20.309	.000
real time interaction	Within Groups	396.922	592	.670		
with customers through	Total	451.390	596			
automation						
AI for the effective	Between Groups	73.270	4	18.317	26.085	.000
mapping and targeting	Within Groups	415.715	592	.702		
of customers' journey	Total	488.985	596			
Integrating of AI in	Between Groups	87.692	4	21.923	19.933	.000
marketing to help reach	Within Groups	651.102	592	1.100		

Table 36 ANOVA (Q13)

more consumers	Total	738.794	596			
through marketing at						
once						
AI for marketing	Between Groups	85.605	4	21.401	55.348	.000
management and	Within Groups	228.522	591	.387		
worldwide advertising	Total	314.128	595			
campaigns and						
multilingual content						
generation						

Table 36 analysed the ANOVA analysis and showed that, for all variables considered in the present study, the calculated ANOVA value is less than the threshold limit of.005. Therefore, it can be concluded that the dependent variable, " opportunities of AI in digital marketing operations in the organisation," is significantly influenced by the independent variables selected for conducting the study. Thus, the ANOVA analysis of the research shows that all the considered variables contribute to opportunities of AI in digital marketing operations in the organisation.

Chi-Square Tests							
			Asymptotic				
			Significance				
	Value	df	(2-sided)				
Pearson Chi-Square	126.072 ^a	12	.000				
Likelihood Ratio	124.603	12	.000				
Linear-by-Linear	59.506	1	.000				
Association							
N of Valid Cases	597						
a. 8 cells (40.0%) have expected count less than 5. The							
minimum expected count	t is .11.						

Table 37	Chi-Square	Tests	(Q13)
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"A chi-square test can be used to determine if two variables or more variables are significantly independent or dependent. It can also be used to draw conclusions about a population's distribution based on a sample. In table 37, the estimated value of Pearson chi-square value is .000 which is less than .005. Therefore, in this study the selected recommendation variables are significantly independent."

Q14. What are the challenges of AI in digital marketing operations in your organisation?

Reliability Statistics			
Cronbach's Alpha	N of Items		
.835	9		

Table 38 Reliability Statistics (Q14)

To establish the internal consistency of the variables, Table 38 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is .835 (N=9), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Descriptive Statistics					
		Minimu	Maximu		Std.
	Ν	m	m	Mean	Deviation
The introduction of AI	600	1	5	4.19	.765
in digitized marketing					
involves substantial					
capital expenditure					
AI tools are	600	1	5	4.26	.710
sophisticated and the					
application of such					
tools is well understood					
to entail a certain level					
of technical know-how					
Decision making due	600	1	5	4.39	.644
to robotic integration					
can also be problematic					
mainly arising from					
compatibility issues					
with existing structures					
Potential problem with	600	1	5	4.36	.678
data privacy and					
security is an issue					
when AI is employed in					
digital marketing					

Table	39	Descri	ntive	Statistics	(014)
I unic	\mathcal{I}	Descri	puve	Simistics	(217)

Employees in the	600	1	5	4.23	.748
organization lack trust					
in AI technology					
This may lead to	600	1	5	4.23	.698
marketing strategy					
biases that are					
introduced by AI					
algorithms					
Based on the	600	1	5	4.19	.825
previously mentioned					
circles, high costs can					
be concluded as the					
main issue preventing					
the implementation of					
AI in digital marketing					
This technology is not	600	1	5	3.97	.942
well embraced by some					
stakeholders in the					
organisation					
Risks to individuals'	600	1	5	3.75	1.065
right to privacy are					
among the reasons why					
AI adoption in					
marketing can only be					
partial investment					
Valid N (listwise)	600				

Table 39 analysed the descriptive statistics related to challenges of AI in digital marketing operations in the organisation and documented that "Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures" (Mean=4.39 and Standard Deviation= .644) followed by "Potential problem with data privacy and security is an issue when AI is employed in digital marketing" (Mean=4.36 and Standard Deviation= .678) are the most important challenges of AI in digital marketing operations in the organisation. "Risks to individuals' right to privacy are among the reasons why AI adoption in marketing can only be partial investment" ((Mean=3.75 and Standard Deviation= 1.065) is the least important challenge of AI in digital marketing operation. Therefore, "Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures" is the most important challenge of AI in digital marketing operations in the organisation. Therefore, "Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures" is the most important challenge of AI in digital marketing operations in the organisation.
		ANOVA				
		Sum of				
		Squares	Df	Mean Square	F	Sig.
The introduction of AI	Between Groups	30.655	4	7.664	14.258	.000
in digitized marketing	Within Groups	319.810	595	.537		
involves substantial	Total	350.465	599			
capital expenditure						
AI tools are	Between Groups	32.521	4	8.130	17.952	.000
sophisticated and the	Within Groups	269.464	595	.453		
application of such tools	Total	301.985	599			
is well understood to						
entail a certain level of						
technical know-how						
Decision making due to	Between Groups	33.778	4	8.445	23.398	.000
robotic integration can	Within Groups	214.740	595	.361		
also be problematic	Total	248.518	599			
mainly arising from						
compatibility issues						
with existing structures						
Potential problem with	Between Groups	34.057	4	8.514	20.967	.000
data privacy and	Within Groups	241.616	595	.406		
security is an issue	Total	275.673	599			
when AI is employed in						
digital marketing						
Employees in the	Between Groups	26.615	4	6.654	12.824	.000
organization lack trust	Within Groups	308.718	595	.519		
in AI technology	Total	335.333	599			
This may lead to	Between Groups	32.130	4	8.033	18.411	.000
marketing strategy	Within Groups	259.588	595	.436		
biases that are	Total	291.718	599			
introduced by AI						
algorithms						
Based on the previously	Between Groups	61.619	4	15.405	26.483	.000
mentioned circles, high	Within Groups	346.099	595	.582		
costs can be concluded	Total	407.718	599			
as the main issue						
preventing the						
implementation of AI in						
digital marketing						
This technology is not	Between Groups	59.225	4	14.806	18.660	.000
well embraced by some	Within Groups	472,108	595	.793		

Table 40 ANOVA (Q14)

stakeholders in the	Total	531.333	599			
organisation						
Risks to individuals'	Between Groups	144.862	4	36.215	40.342	.000
right to privacy are	Within Groups	534.137	595	.898		
among the reasons why	Total	678.998	599			
AI adoption in						
marketing can only be						
partial investment						

Table 40 analysed the ANOVA analysis and showed that, for all variables considered in the present study, the calculated ANOVA value is less than the threshold limit of.005. Therefore, it can be concluded that the dependent variable, " challenges of AI in digital marketing operations in the organisation," is significantly influenced by the independent variables selected for conducting the study. Thus, the ANOVA analysis of the research shows that all the considered variables contribute to challenges of AI in digital marketing operations in the organisation.

Chi-Square Tests						
			Asymptotic			
			Significance			
	Value	df	(2-sided)			
Pearson Chi-Square	97.202 ^a	16	.000			
Likelihood Ratio	87.192	16	.000			
Linear-by-Linear	36.287	1	.000			
Association						
N of Valid Cases	600					
a. 12 cells (48.0%) have expected count less than 5. The						
minimum expected coun	minimum expected count is .02.					

Table 41 Chi-Square Tests (Q14)

"A chi-square test can be used to determine if two variables or more variables are significantly independent or dependent. It can also be used to draw conclusions about a population's distribution based on a sample. In table 41, the estimated value of Pearson chi-square value is .000 which is less than .005. Therefore, in this study the selected recommendation variables are significantly independent."

4.6 Discussion of Research Question D

Research Question D: To provide suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

Q15. What are the recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences?

Table 42	Reliability	Statistics	(015)
	nencounty	Sichibites	(215)

Reliability Statistics					
Cronbach's Alpha	N of Items				
.807	8				

To establish the internal consistency of the variables, Table 42 presents an analysis of the reliability statistics related to the study. The computed Cronbach Alpha value is .807 (N=8), which surpasses the acceptable threshold of 0.60. In this case, this will imply the existence of internal consistency among the variables; hence, additional statistical tests can be performed.

Table 43	Descriptive	Statistics	(Q15)
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Descriptive Statistics							
		Minimu	Maximu		Std.		
	Ν	m	m	Mean	Deviation		
Surround the adoption	600	1	5	4.39	.644		
of AI in the							
organisation's digital							
marketing plan with							
clarity on goals since							
the onset							
Connectivity of	600	1	5	4.36	.678		
coherent course of							
action for AI							
integration, with							
defined checkpoints							
and short-term							
objectives of digital							
marketing departments							

Make certain that	600	1	5	4.23	.748
utilisation of the					
technology is consistent					
in all marketing					
activities such as					
customer relations,					
copywriting and					
promotions					
Spent resources on	600	1	5	4.23	.698
flowing training					
programs to the					
marketing teams in					
order to create					
awareness about AI and					
its skills					
Provide the company	600	1	5	4.19	.825
with AI experts to meet					
the current knowledge					
limitations in the					
particular organization					
Facilitate	600	1	5	3.97	.942
multidisciplinary					
involving marketing,					
Information					
Technology and data					
science departments to					
undertake AI based					
initiatives					
Make sure that the	600	1	5	3.75	1.065
organisation has quality					
structured data for the					
tools to operate as					
planned					
Set up solid policies in	600	1	5	4.19	.818
data privacy and					
protection that shall					
underpin marketing use					
of artificial intelligence					
with overall business					
objectives					
Valid N (listwise)	600				

Table 43 analysed the descriptive statistics of the study related to recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation's digital marketing plan with clarity on goals since the onset" (Mean=4.39 and Standard Deviation= .644) followed by "Connectivity of coherent course of action for AI integration, with defined checkpoints and short-term objectives of digital marketing departments" (Mean=4.36 and Standard Deviation= .678) are the most important recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences. "Make sure that the organisation has quality structured data for the tools to operate as planned" (Mean=3.75 and Standard Deviation= 1.065) is the least important recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

One-Sample Statistics									
			Std.	Std. Error					
	N	Mean	Deviation	Mean					
Surround the adoption	600	4.39	.644	.026					
of AI in the									
organisation's digital									
marketing plan with									
clarity on goals since									
the onset									
Connectivity of	600	4.36	.678	.028					
coherent course of									
action for AI									
integration, with									
defined checkpoints									
and short-term									
objectives of digital									
marketing departments									

Table 44 (a) One-Sample Statistics (Q15)

Make certain that	600	4.23	.748	.031
utilisation of the				
technology is consistent				
in all marketing				
activities such as				
customer relations,				
copywriting and				
promotions				
Spent resources on	600	4.23	.698	.028
flowing training				
programs to the				
marketing teams in				
order to create				
awareness about AI and				
its skills				
Provide the company	600	4.19	.825	.034
with AI experts to meet				
the current knowledge				
limitations in the				
particular organization				
Facilitate	600	3.97	.942	.038
multidisciplinary				
involving marketing,				
Information				
Technology and data				
science departments to				
undertake AI based				
initiatives				
Make sure that the	600	3.75	1.065	.043
organisation has quality				
structured data for the				
tools to operate as				
planned				
Set up solid policies in	600	4.19	.818	.033
data privacy and				
protection that shall				
underpin marketing use				
of artificial intelligence				
with overall business				
objectives				

Table 44(a) analysed the one sample statistics of the study related to recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation's digital marketing plan with clarity on goals since the onset" (Mean=4.39 and Standard Deviation= .644 and Standard Error=.026) followed by "Connectivity of coherent course of action for AI integration, with defined checkpoints and short-term objectives of digital marketing departments" (Mean=4.36 and Standard Deviation= .678 and Standard Error=.028) are the most important recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences. "Make sure that the organisation has quality structured data for the tools to operate as planned" (Mean=3.75 and Standard Deviation= 1.065 and Standard Error=.043) is the least important recommendations of developing is the least important recommendations of developing to operate as planned" (Mean=3.75 and Standard Deviation= 1.065 and Standard Error=.043) is the least important recommendations of developing is the least important recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

One-Sample Test							
		Test Value = 0					
					95% Confid	ence Interval	
			Sig. (2-	Mean	of the D	ifference	
	t	df	tailed)	Difference	Lower	Upper	
Surround the adoption	166.882	599	.000	4.388	4.34	4.44	
of AI in the							
organisation's digital							
marketing plan with							
clarity on goals since							
the onset							
Connectivity of	157.306	599	.000	4.357	4.30	4.41	
coherent course of							
action for AI							
integration, with							
defined checkpoints							
and short-term							
objectives of digital							
marketing							
departments							

Table 45 One-Sample Test (Q15)

	r i					
Make certain that utilisation of the	138.590	599	.000	4.233	4.17	4.29
technology is						
consistent in all						
marketing activities						
such as customer						
relations, copywriting						
and promotions						
Spent resources on	148.415	599	.000	4.228	4.17	4.28
flowing training						
programs to the						
marketing teams in						
order to create						
awareness about AI						
and its skills						
Provide the company	124.351	599	.000	4.188	4.12	4.25
with AI experts to						
meet the current						
knowledge limitations						
in the particular						
organization						
Facilitate	103.165	599	.000	3.967	3.89	4.04
multidisciplinary						
involving marketing,						
Information						
Technology and data						
science departments to						
undertake AI based						
initiatives						
Make sure that the	86.237	599	.000	3.748	3.66	3.83
organisation has						
quality structured data						
for the tools to operate						
as planned						
Set up solid policies in	125.324	599	.000	4.187	4.12	4.25
data privacy and						
protection that shall						
underpin marketing						
use of artificial						
intelligence with						
overall business						
objectives						

Table 45 analysed t test statistics of the study related to and documented that "Surround the adoption of AI in the organisation's digital marketing recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences plan with clarity on goals since the onset" (t=166.882) followed by "Connectivity of coherent course of action for AI integration, with defined checkpoints and short-term objectives of digital marketing departments" (t=157.306) are the most important recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences. "Make sure that the organisation has quality structured data for the tools to operate as planned" (t=86.237) is the least important recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

		ANOVA				
		Sum of				
		Squares	df	Mean Square	F	Sig.
Surround the adoption	Between Groups	28.678	4	7.169	19.404	.000
of AI in the	Within Groups	219.841	595	.369		
organisation's digital	Total	248.518	599			
marketing plan with						
clarity on goals since						
the onset						
Connectivity of	Between Groups	36.965	4	9.241	23.035	.000
coherent course of	Within Groups	238.708	595	.401		
action for AI	Total	275.673	599			
integration, with defined						
checkpoints and short-						
term objectives of						
digital marketing						
departments						
Make certain that	Between Groups	42.763	4	10.691	21.742	.000
utilisation of the	Within Groups	292.570	595	.492		
technology is consistent	Total	335.333	599			
in all marketing						
activities such as						
customer relations,						
copywriting and						
promotions						
	Between Groups	40.692	4	10.173	24.112	.000

Table 46 ANOVA (Q15)

Spent resources on	Within Groups	251.027	595	.422		
flowing training	Total	291.718	599			
programs to the						
marketing teams in						
order to create						
awareness about AI and						
its skills						
Provide the company	Between Groups	53.100	4	13.275	22.273	.000
with AI experts to meet	Within Groups	354.619	595	.596		
the current knowledge	Total	407.718	599			
limitations in the						
particular organization						
Facilitate	Between Groups	100.859	4	25.215	34.852	.000
multidisciplinary	Within Groups	430.475	595	.723		
involving marketing,	Total	531.333	599			
Information Technology						
and data science						
departments to						
undertake AI based						
initiatives						
Make sure that the	Between Groups	176.372	4	44.093	52.196	.000
organisation has quality	Within Groups	502.627	595	.845		
structured data for the	Total	678.998	599			
tools to operate as						
planned						
Set up solid policies in	Between Groups	91.390	4	22.848	43.895	.000
data privacy and	Within Groups	309.703	595	.521		
protection that shall	Total	401.093	599			
underpin marketing use						
of artificial intelligence						
with overall business						
objectives						

Table 46 analysed the ANOVA analysis and showed that, for all variables considered in the present study, the calculated ANOVA value is less than the threshold limit of.005. Therefore, it can be concluded that the dependent variable, "recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences" is significantly influenced by the independent variables selected for conducting the study. Thus, the ANOVA analysis of the research shows that all the considered variables contribute to recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

Results of Hypothesis Testing

Table 47 Hypothesis Testing Results

S.No.	Hypothesis Statements	Decision
H01	There are no significant factors that influence AI-	Rejected
	driven personalization on customer loyalty and	
	trust in the digital marketing.	
Ha1	There are significant factors that influence AI-	Accepted
	driven personalization on customer loyalty and	
	trust in the digital marketing.	
H02	There are no significant ethical and privacy	Rejected
	challenges associated with AI to improve	
	customer experience.	
Ha2	There are significant ethical and privacy	Accepted
	challenges associated with AI to improve	
	customer experience.	
H03	There are no significant opportunities and	Rejected
	challenges that IT companies face while adopting	
	AI technology for digital marketing.	
Ha3	There are significant opportunities and	Accepted
	challenges that IT companies face while adopting	
	AI technology for digital marketing.	
H04	There are no significant suggestions for	Rejected
	developing long-term relationships and brand	
	loyalty among customer through artificial	
	intelligence enhanced digital experiences.	
Ha4	There are significant suggestions for developing	Accepted
	long-term relationships and brand loyalty among	
	customer through artificial intelligence enhanced	
	digital experiences.	

4.7 Summary and Conclusion

The current study aims to identify and explore factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing; to examine ethical and privacy challenges associated with AI to improve customer experience; to analyse the opportunities and challenges that IT companies face while adopting AI technology for digital marketing and to provide suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences. To begin with, the existing study analyse the demographics of the current research. The findings of demographic analysed the city wise distribution and documented that all the respondents from Bangalore, Chennai and Pune cities were equally responsive. Then age wise distribution conducted and analysed that majority of respondents in this study were having age between 20-30 years. Then, analysed the gender wise distribution and stated that majority of respondents in this study found to be male. The analysis of the marital status of the existing study stated that majority of IT employees as respondents in this study found to be single. Then, existing study analysed the educational qualification and stated that majority of respondents found to be having post graduate qualification. The study analysed the monthly income and stated that majority of respondents in the study found to be earning 50,001 to 1,00,000. The study analysed the working experience of IT employees in their respective IT organisations and stated that majority of respondents having experience between 5 to 10 years. The study analysed the type of family of the respondents in the current research and documented that majority of respondents belongs to nuclear family. The study analysed the size of the family and documented that majority of respondents live with 2 members.

After this the study analysed identification of Artificial Intelligence (AI) in the operations of respondents' organisations. "Self-diagnosis by relying on an AI diagnostic tool or an application" is the most contributing factor that influence identification of Artificial Intelligence (AI) in the operations of respondents' organisations. Then, factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing and stated that "Funding to support the choice for AI" found to be the most influencing factor that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

Further, various aspects of ethical and privacy challenges associated with AI to improve customer experience analysed and stated that "AI tools used are not influenced by undesirable effects that can occur in the marketing process" is the major aspect of ethical and privacy challenges associated with AI to improve customer experience. Then, impact of adopting AI practices on digital marketing operations was analysed and stated that "AI based automation has reduced the amount of manual work done and this has also avoided spending too much time on such tasks and has enabled strategic thinking instead" found to be the most important factor that impact of adopting AI practices on digital marketing operations.

Additionally, the study assessed opportunities of AI in digital marketing operations in the organisation and stated that "AI for marketing management and worldwide advertising campaigns and multilingual content generation" is the most important opportunity of AI in digital marketing operations in the organisation. Then, the existing research analysed challenges of AI in digital marketing operations in the organisation and stated that "Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures" is the most important challenge of AI in digital marketing operations.

Finally, the study assessed recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation's digital marketing plan with clarity on goals since the onset" is the most important recommendation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

CHAPTER V: DISCUSSION

The discussion section will critically review the findings in the context of the literature and real-world practice today. The analysis showed that AI-based personalization has a significant impact on customer loyalty and trust in digital marketing, with funding and ethical considerations being important variables. The demographic findings present a skewed respondent base that consists of young males, single IT employees who are postgraduates in their qualifications, and may thus be more relevant to the computer-literate section of society.

The research points to the importance of artificial intelligence in the automation of marketing processes, reduction of burden through manual tasks, and proper strategic decision-making on information. However, integration compatibility issues in robotics and ethical applications of AI technologies have pointed to the need for having comprehensive frameworks to address risks.

Opportunities such as multilingual content creation, running geo-targeted global campaign is actually in line with how it creates scalable and inclusive marketing processes- digital marketing. The suggestions placed such paramount importance on proper strategies involving goal setting.

This segment links the results to wider ramifications, indicating that although artificial intelligence presents significant transformative possibilities, its implementation necessitates thorough evaluation of ethical, organizational, and technological elements to optimize its influence on customer experiences and business results.

5.1 Discussion on Research Question A

Factors Influencing AI-Driven Personalization on Customer Loyalty and Trust

Literature reveals that AI is pivotal for hyper-personalization in the delivery of experience to build customer loyalty and trust. Madhavi, (2021) also point out that with respect to customer satisfaction, there are content and recommendations related to tailored needs. Rathi and Asava, (2021) note the predictive analytics role for predicting the behaviour of customers in their work, which, similar to this study, highlights how the accuracy and relevance of the output of AI systems is crucial for loyalty.

Transparency is one such factor that Palanivelu and Vasanthi, (2020) stated to be critical as consumer confidence in AI systems improves with the transparency of the data management practices that the organization avows. This aspect of the present study was reflected by the conclusion that transparency and proper deployment of AI are significant to ensure credibility.

5.2 Discussion on Research Question B

Ethical and Privacy Challenges Associated with AI

Integration of AI in digital marketing presents ethical dilemmas and issues with privacy, as argued by Mishra and Tripathi, (2021). The study by them reflects the risks associated with data misuse and algorithmic biases that undermine consumer trust. The same results are found in this study, which highlights the requirement of adhering to regulatory frameworks like GDPR and adoption of practices for reducing biases.

Transparency and equity are two of the underlying themes in the literature in place, according to Jain, (2019) who call for increased accountability in AI-based systems. This is echoed in the recommendation of constant monitoring and improvement of the AI algorithms to ensure there is equal treatment of every customer segment.

5.3 Discussion on Research Question C

Opportunities and Challenges for IT Companies in Adopting AI Technology

Earlier studies have demonstrated that AI can transform marketing operations, and support decision-making processes. According to Sadiku, Fagbohungbe and Musa, (2020), through research, AI can process tremendous amounts of data very fast; it finds useful insights that advance marketing strategies. This supports the current study's findings about opportunities in creating content in different languages and managing global campaigns.

However, there remain challenges that Soni et al., (2020) address. According to them, "the process of implementing AI has proven very expensive and complicated." From the literature, there is also a skills gap, to which this study adds weight, proving that certain training and, perhaps even more importantly, collaboration with AI vendors are necessary solutions. Yet another common point mentioned in the literature concerning challenges with fast technological change is one of the justifications for encouraging a culture of innovation.

5.4 Discussion on Research Question D

Recommendations for Developing Long-Term Relationships and Brand Loyalty

Utilizing perspectives derived from existing literature, this research highlights the critical role of AI-enabled personalization and transparency in promoting brand loyalty. As noted by Soni et al., (2019), establishing consistent and significant customer interactions is essential for cultivating trust, a conclusion that is supported by this study's focus on improved personalization at various touchpoints.

Another theme is ethical AI practices. A study by Enholm et al., (2022) highlighted the need to monitor for bias and ensure that AI-based decisions align with customer values. This paper builds on these recommendations by calling for periodic updates of the system and incorporation of customer feedback to fine-tune AI strategies constantly.

Besides this, literature has further revealed the strategic investment towards the adoption of AI. According to Anute et al., (2021), investments for advanced tools and training for employees are necessary in organizations to get the full benefits of AI. In other words, this calls for a structured and defined approach towards AI integration aligned with organizational goals.

Conclusion

The discourse, which is anchored in a detailed literature review, emphasizes the potential of artificial intelligence to transform digital marketing while simultaneously touching upon important challenges and prospects. When the results of this research are related to existing scholarship, it becomes evident that an ethical approach—emphasizing transparency, creative strategies, and customer-centric practices—can help organizations utilize AI effectively. Future studies should continue exploring applications relevant to specific industries, cultural factors, and shifting impacts of emerging AI technologies on customer engagement and trust.

5.5 Critical Analysis of the Study

This study provides an in-depth and systematic review of the factors that influence AI-driven personalization in digital marketing along the lines of customer loyalty, ethical considerations,

opportunities, and challenges within an organization. However, several areas of strength and improvement also deserve to be analysed in this regard.

Strengths

1. Comprehensive Demographic Analysis:

- The research takes a careful look at city-wise, age-wise, gender-wise, marital status, educational qualification, income, work experience, and family structure demographics. Such detailed profiling would allow better understanding of the respondent base and provide diversity in opinions.
- It addresses IT employees, who are inherently affected by AI integration as the subject at hand is more technological in nature.

2. Identification of Influencing Factors:

• The research effectively outlined the main elements affecting AI-enabled personalization, including "Funding to support the choice for AI." This provides practical implications for firms looking to enhance customer loyalty through AI.

3. Ethical and Privacy Challenges:

• Since negative consequences of AI, according to the call, must be avoided, responsible applications of AI within customer-centred practices are called for.

4. **Opportunities and Challenges**:

- With AI opportunities like multilingual content generation and cross-border, multinational advertisements, the analysis is reflective of a forward-looking approach to digital marketing strategies.
- Challenges like decision-making problems caused by robotic integration represent the practical obstacles which an organization faces.

5. Actionable Recommendations:

• Recommendations such as ensuring a clear AI adoption plan demonstrate how significant planning ahead for the long term and brand loyalty is.

Weaknesses and Areas for Improvement

1. Limited Scope of Demographics:

• Although the demographic research is elaborate, it might have limited the generalization of the results if it only focused on IT workers. Including various industries could have expanded the scope of the research.

2. Geographical Limitations:

 It has only concentrated on three cities of India, namely Bangalore, Chennai, and Pune. It should include the rural or semi-urban people because it would give a great view regarding the problems related to digital marketing in the least represented areas.

3. Overgeneralized Ethical Analysis:

• The ethical and privacy dilemmas are introduced in a very general fashion without analysing specific examples or scenarios in which these dilemmas have been successfully managed or otherwise, which limits the breadth of the discussion.

4. Overemphasis on AI Benefits:

• The benefits of artificial intelligence are well understood, but somehow the study plays down some of these risks: dependence on automation, biases in data and cybersecurity vulnerabilities. Balanced methodology would then strengthen the overall depth of the assessment process.

Conclusion

Although the study is informative concerning the role of AI in digital marketing, its practical applicability is limited to the narrow demographic focus and the lack of quantitative data as well as generalizing the challenges and recommendations. Future research could provide a much more nuanced and impactful contribution to the field of AI-driven personalization in digital marketing by incorporating diverse perspectives, rigorous methodologies, and a balanced discussion of risks and benefits.

Chapter VI: SUMMARY, RECOMMENDATIONS & IMPLICATIONS

6.1 Implications of the Study

Research in improvement of customer experiences using artificial intelligence provides many implications to the businesses, policymakers, and researchers, bringing attention to the transformation that artificial intelligence provides in digital marketing with challenges it brings.

For Businesses:

1. Enhanced Personalization:

 The research suggests that AI can contribute to providing a personal customer experience and increasing trust and loyalty. Business can use tools developed by AI that primarily act like personalization of messages and marketing recommendations based on direct engagement.

2. **Operational Efficiency**:

 With automation through AI, the physical work will be reduced allowing marketing teams to focus much on strategy and creative solutioning. Organizations can operationalize more efficiently and expand more by incorporating AI within marketing flows.

3. Ethical AI Practices:

 Businesses deployed AI with maximal ethical considerations to avoid negative impact effects on customer's trust; otherwise, transparent and responsible deployment would guarantee stronger relationships and brand reputation.

4. **Opportunity for Global Reach**:

• Being able to access a broader audience, the business can engage more people using its targeted advertising campaigns using AI tools.

5. Risk Mitigation:

 Existing infrastructure compatibility and decision-making intricacies should be addressed to the challenge. Stronger systems and training programs at businesses must be inculcated to make way for smooth integration and efficient application of AI technologies.

For Policymakers:

1. Regulatory Frameworks:

• The research underlines the importance of using ethical artificial intelligence, which calls for proper regulatory frameworks that ensure data privacy, security, and equity in marketing practices that are driven by AI.

2. Incentivizing AI Adoption:

 Governments and regulatory authorities can also facilitate giving the incentives for SMEs to make use of AI technologies thereby democratizing access and fostering innovations.

For Researchers:

1. Future Research Directions:

• The study leaves room for future research on the relationship between artificial intelligence assisted personalization, customer loyalty, customers' perceived trust across business segments, and different groups of customers.

2. Ethical and Privacy Concerns:

 Researchers can expand on details of ethical questions, including those concerning algorithms developed for artificial intelligence, or violations of people's rights to privacy.

3. Longitudinal Studies:

• There remain a few long-term researches about the effects of applying AI on the customers' satisfaction and the company's loyalty.

6.2 Recommendations

Taiwanese research on the application of AI in the digital marketing automation of the websites and electronic advertisements gives understanding of how to apply artificial intelligence in the digital marketing and the various issues that are likely to emerge. Below are detailed recommendations based on the study's findings:

1. Strategic Integration of AI in Marketing Plans

- **Clarity in Goal Setting**: One of the key recommendations would be to define goals when implementing the use of artificial intelligence in an organization's digital marketing plans. Also, the goal of AI utilization in companies should be determined and may topically include better customer personalization, increasing organizational productivity, or better decision-making. In other words, integrating goals and objectives of the firm with uses of AI promotes ways of measuring the effectiveness of this technology in serving organizational needs.
- Long-Term Vision: AI needs to be implemented not as a short-term plan but a part of a long-term digital transformation initiative. AI should be a key part of the company's strategic plan, which leads to customers' experience and long-term business vision, such as sustainability.

2. Ethical and Privacy Frameworks for AI Use

- Develop Ethical Guidelines: It means that it is important to use AI tools properly in order to eliminate negative influence on the marketing processes. It is recommended that leaders of the organizations adopt an ethics policy which would seek to avoid some of the distortions that the introduction of AI brings about and AI systems should be made transparent, bias-free. For example, AI should not be used for purpose of misleading customers but it should be useful in delivering customer value to customers in unique and unique ways.
- Data Privacy and Security: Cybersecurity is still a concern and organizations need to stick to certain laws including GDPR or CCPA to protect the customer data. If companies are using AI technology to create a secure platform for having the customer data, and if the firm is clear in their usage of data, privacy issues become less of a concern.

3. Investment in AI Education and Training

- Employee Training: This means that organizations have to embrace training their human capital on how to interact with artificial intelligence technologies. Marketing managers should be capable of analysing the data that has been generated by AI, using AI to implement distinctive campaigns, and adhering to the right use of AI. In addition, training needs to include the issues of data privacy and security to meet the regulations which has been established.
- **Cross-Functional Collaboration**: The idea here is that the use of AI in marketing should not be centrally located in the marketing department. IT, analytics, and customer support have to work hand in hand to lead a seamless implementation and integration of AI initiatives. An integrated approach helps to respond to such issues as the integration of new software with the organization's existing systems.

4. Enhance AI Personalization Strategies

- **Hyper-Personalization**: Organizations should shift from making simple generalizations while addressing consumers and advance to making hyper-personalization with AI-enabled real-time evaluation of purchasing trends. This may involve customisation of products and services in a way that future pricing model and communication with customers takes into consideration their fluctuating preferences.
- **Customer Segmentation**: AI will enhance customer segmentation because it will have the ability to make huge data inputs of customers, their behaviours and purchasing habits. This means that the marketers are capable of developing highly concentrated campaigns because they appeal to specific interests; thus, there is a higher possibility of conversion and repeated business.

5. Address AI Implementation Challenges

• Overcome Integration Issues: One of the main concerns highlighted by the study is compatibility between new forms of AI and the business environment. Management should engage the right AI vendors who understand how to link to current technologies without disrupting current setups. Furthermore, business should adopt a staged implementation strategy to avoid shocks in the process of adopting this strategy.

• Scalability and Flexibility: Companies should select AI technologies with adjustable and expandable architecture that encapsulates the business's expected expansion. Smart solutions delivered through the cloud can be especially effective, mainly due to their ability to be easily scaled without major upfront investments in tangible resources.

6. Focus on Multilingual and Global Marketing

- Global Campaign Management: Perhaps the largest advantage of AI, that this field is capable of simultaneously creating content in multiple languages, and adjusting global advertising campaigns, is beneficial for companies that plan on going international. Businesses should ensure that they employ technology AI particularly that helps in the generation of localized content in several languages It is possible to reach out to the global market without necessarily compromising the local content.
- **Cultural Sensitivity in AI Algorithms**: There is the need to state that cultural differences should also be observed when the businesses expand to the international levels, because AI algorithms are sensitive to them. Intelligent content and recommendation services must therefore be personalized not only by language, but also by culture, buying habits, and social norms to improve consumer interactions.

7. Continuous Monitoring and Feedback Loops

- **Data-Driven Decision Making**: To maintain the efficiency, firms need to set up constant surveillance processes to analyse the results of AI-driven marketing campaigns. Customers should also review the results regularly, and incorporate these into an iterative fashion with data collected from the AI-aided processes to improve targeting campaigns and analyse customer feedback.
- **Customer Feedback Integration**: AI systems should not be autonomic; feedback from customers on their experiences with AI driven campaigns, should be fed into the system for further customization. For instance, through online rating, social media, opinions or even inquiries, customer satisfaction rates can be incorporated in Business AI models to enhance or modify the expectations they anticipate in future.

8. Building Customer Trust in AI

- **Transparency in AI Operations**: It is important to maintain the level of transparency due to the fact that this factor is a key instrument for earning buyers' trust. Organizations need to explain how exactly AI is being used to customize the clients' experiences, and what information is being gathered. Making the organisation's case to gain customer trust, by presenting how such use of AI can improve speed of responses, better offers, and efficient services can address some of the existing issues.
- Establish AI Governance: In an effort to build customer trust, there is therefore a need for the business organization to set up AI governance that has policies on how data is to be used, ethical use of AI, as well as; how AI decisions are to be made to the public. Not only that will assure compliance but also will be useful to achieve good relations with the customers based on trust.

9. Embrace AI for Dynamic Customer Interactions

- AI-Powered Customer Support: Use of AI in customer support can meant that the customers will be able to get an instant support via chats and virtual assistants, at any time of the day. Nevertheless, it's important not for the AI driven interactions to become cold and inhumane. Companies in particular should design AI interfaces to be contextual, to understand emotions, and to know when and how to switch to human assistance.
- Seamless Omnichannel Experience: The use of AI requires that customers' engagement across social media, website, mobile applications and email should be optimized. Understanding customer's journey and leveraging the use of CRM to develop an integrated experience when communicating with the customer across several media is beneficial to any business.

6.3 Summary and Conclusion

The study aims to enhance customer experience through artificial intelligence thereby assessing opportunities and challenges in digital marketing in India. The existing study is conducted in Bangalore, Chennai and Pune cities in India. The current study aims to identify following research questions:

- To explore factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing;
- To examine ethical and privacy challenges associated with AI to improve customer experience; To analyse the opportunities and challenges that IT companies face while adopting AI technology for digital marketing and
- To provide suggestions for developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

The first section of the study deals with introduction section that describes artificial intelligence in digital marketing, concept of customer experience, artificial intelligence: a catalyst for enhancing customer experience, opportunities offered by AI in digital marketing, challenges in integrating AI for customer experience, research problem, research purpose and research questions of the study.

Second section deals with review of literature that explains various prior studies related to artificial intelligence, digital marketing and customer experience. The study also identifies research gap. As per research gap, despite the ever-growing popularity and interest in AI, there remain unprecedented gaps to be filled in terms of long-term effects of AI in digital marketing, on building customer trust and loyalty. Most of the studies that have been undertaken discuss short-term benefits such as improving personalization and engagement, without a thorough understanding of what AI-driven strategy's impact has been and is going to be on customer perceptions and brand relationships over time. Moreover, despite the increasingly critical role of AI tools in optimizing the customer journey, there is currently a lack of comprehensive research that evaluates the ethical and privacy concerns that stem from AI, particularly those related to data usage and the transparency of AI systems. Moreover, most of the related studies tend to avoid addressing the issues of SMEs that are typically constrained by both resource and technical capabilities when adopting AI technologies. Addressing these gaps may help toward a more holistic understanding of the role AI plays in digital marketing and actionable insights toward both large organizations and SMEs concerning the possibility of implementing AI responsibly and sustainably.

The third section deals with research methodology. The existing study is exploratory and primary. The study selected IT employees from three cities, namely, Bangalore, Chennai and Pune in India. The sample size of the existing study is 600 information technology (IT) employees. The study is based on purposive sampling technique. Various statistical techniques applied to assess the constructed questionnaire, namely, descriptive statistics,

frequency, percentage, ANOVA, Regression, Correlation, one sample t test, Exploratory factor analysis and Chi-square test.

The fourth section deals with results of the study. To begin with, the existing study analyse the demographics of the current research. The findings of demographic analysed the city wise distribution and documented that all the respondents from Bangalore, Chennai and Pune cities were equally responsive. Then age wise distribution conducted and analysed that majority of respondents in this study were having age between 20-30 years. Then, analysed the gender wise distribution and stated that majority of respondents in this study found to be male. The analysis of the marital status of the existing study stated that majority of IT employees as respondents in this study found to be single. Then, existing study analysed the educational qualification and stated that majority of respondents found to be having post graduate qualification. The study analysed the monthly income and stated that majority of respondents in the study found to be earning 50,001 to 1,00,000. The study analysed the working experience of IT employees in their respective IT organisations and stated that majority of respondents having experience between 5 to 10 years. The study analysed the type of family of the respondents in the current research and documented that majority of respondents belongs to nuclear family. The study analysed the size of the family and documented that majority of respondents live with 2 members.

After this the study analysed identification of Artificial Intelligence (AI) in the operations of respondents' organisations. "Self-diagnosis by relying on an AI diagnostic tool or an application" is the most contributing factor that influence identification of Artificial Intelligence (AI) in the operations of respondents' organisations. Then, factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing and stated that "Funding to support the choice for AI" found to be the most influencing factor that influence AI-driven personalization on customer loyalty and trust in the digital marketing.

Further, various aspects of ethical and privacy challenges associated with AI to improve customer experience analysed and stated that "AI tools used are not influenced by undesirable effects that can occur in the marketing process" is the major aspect of ethical and privacy challenges associated with AI to improve customer experience. Then, impact of adopting AI practices on digital marketing operations was analysed and stated that "AI based automation has reduced the amount of manual work done and this has also avoided spending too much time on such tasks and has enabled strategic thinking instead" found to be the most important factor that impact of adopting AI practices on digital marketing operations.

Additionally, the study assessed opportunities of AI in digital marketing operations in the organisation and stated that "AI for marketing management and worldwide advertising campaigns and multilingual content generation" is the most important opportunity of AI in digital marketing operations in the organisation. Then, the existing research analysed challenges of AI in digital marketing operations in the organisation and stated that "Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures" is the most important challenge of AI in digital marketing operations.

Finally, the study assessed recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences and documented that "Surround the adoption of AI in the organisation's digital marketing plan with clarity on goals since the onset" is the most important recommendation of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences.

Lastly, fifth section deals with discussion section based on review of literature and result section findings and also critical analysis of the study.

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APPENDIX A: SURVEY COVER LETTER

Enhancing Customer Experience through Artificial Intelligence: Opportunities and Challenges in Digital Marketing

Dear Respondent,

I wish to introduce myself as a scholar pursuing research on "Enhancing Customer Experience through Artificial Intelligence: Opportunities and Challenges in Digital Marketing." In this context I request you to kindly spare sometime to answer this questionnaire. I look forward to your support and co-operation to enable me in the successful completion of my research. The information provided will be strictly applied to academic purpose only.

APPENDIX B: INTERVIEW QUESTIONS

Part-I

Demographic profile

Name of Respondent: _	 	 	
City:	 	 	 <u> </u>

Q 1. Age

A) Below 20 C) 30 to 40 years

Q2. Gender

A) Male

Q3. Marital Status

A) Single

C) Others

Q 4. Educational Qualification

A) Below Graduate	
C) Post Graduate	

B) 20 to 30 yearsD) Above 40 years

B) Female

B) Married

B) GraduateD) Above Post Graduate

Q 5. Monthly Income (in Rs.)

A) Below 25,000	B) 25,001 to 50,000
C) 50,001 to 1,00,000	D) Above 1,00,000

Q 6. Years of experience in IT

A) Less than 5 yearsC) 10 to 20 years

Q 7. Type of Family

A) Nuclear Family

B) Joint Family

B) 5 to 10 years

D) More than 20 years

Q8. Size (no. of persons in your family)

A) 2	B) 3 to 5
C) 5 to 10	D) More than 10

Part-II

Q9. How does your organization identify AI in its operations?

- To provide constant evaluations and seminars, workshops to be held.
- Self-diagnosis by relying on an AI diagnostic tool or an application.
- Talking to AI vendors or consultants.
- Watching the developments and discussions in the field of AI industry.
- Reference to and comparison with competitors on the application of Artificial Intelligence.
- Outsourcing with other external experts or consultants in concern to AI.
- Implementation of a policy targeted at employees so that they can recommend AI solutions.
- Attending AI relevant conferences, forums or networks.
- Assessing internal operations in order to determine which segments are suitable for artificial intelligence.
- Establishing an AI centre of excellence or an internal AI works council.
- Using information gathered from customers to find out areas to apply AI techniques.
- Completing more pilot projects so as to determine the viability of using AI.

Q10. What are the factors that influence AI-driven personalization on customer loyalty and trust in the digital marketing?

- Support for leadership of various AI projects hitting the market.
- The presence of skilled human talent with skills in artificial intelligence.
- Procurement and usage of innovative substances in the organization.
- Connection between AI and goals of strategic marketing.
- External machines and software applications for AI.
- Functionality of AI in its interaction with other digital marketing systems.
- Expansion of the smaller set of AI technologies within the organization.
- Accessibility of event generated real-time data for data analytics by AI.
- Funding to support the choice for AI.
- The cost of using AI tools, Software as a Service, and AI services.
- ROI of previous approaches to AI, excluding current spending.
- Current state adoption in industry sectors and best practices.
- Clients' expectations towards individualization and artificial intelligence integration.
Q11. Please indicate the extent to which respondents agree with various aspects of ethical and privacy challenges associated with AI to improve customer experience:

S.NO.	Statements	Strong	Disagree	Neutral	Agree	Strong
		Disagree				Agree
1.	Artificial					
	intelligence has					
	made our digital					
	marketing					
	activities much					
	more effective.					
2.	AI helps to					
	accurately					
	define the					
	customers					
	segments to					
	address					
3.	Through					
	marketing					
	automation AI					
	has made it					
	easier to					
	segment and					
	target a market					
	significantly.					
4.	One way that AI					
	is used to assist					
	in marketing is					
	in managing the					
	budgets and					
	portions of the					
	marketing mix.					
5.	Most of our					
	organization PR					
	activities					
	related to					
	adoption of AI					
	for digital					
	marketing are					
	ahead.					
6.	AI is well					
	incorporated					
	into our current					
	marketing					
	environments					
	and processes					
7.	We pay a lot of					
	attention to					
	constant					

	training and			
	ma faccional			
	development of			
	our team			
	members to			
	help them learn			
	how to work			
	with AI tools.			
8.	Our			
	organization			
	can try out			
	many different			
	types of			
	marketing with			
	the use of AI			
	tachnologias			
0	There is a			
9.	There is a			
	relative			
	agreement that			
	the application			
	of artificial			
	intelligence in			
	customer			
	engagement has			
	been enhanced.			
10.	The best thing			
	about AI for			
	businesses is			
	that it allows for			
	more accurate			
	predictions of			
	customers'			
	actions.			
11	AI has cut the			
11.	response time in			
	any			
	angagaments			
	with oustomor			
	with customer			
10	services.			
12.	Al improves			
	quantity and			
	quality of			
	contents that is			
	presented in			
	tront of the			
	audience			
13.	The practices of			
	AI within our			
	organisation are			
	checked to			

	follow the			
	principles of			
	ethics.			
14.	We respect			
	standards			
	relating to data			
	protection in all			
	our AI schemes.			
15.	AI tools used			
	are not			
	influenced by			
	undesirable			
	effects that can			
	occur in the			
	marketing			
	process			

Q12. Please indicate the extent to which respondents agree regarding the impact of adopting AI practices on digital marketing operations:

S.NO.	Statements	Strong	Disagree	Neutral	Agree	Strong
		Disagree				Agree
1.	The					
	implementation					
	of AI practices					
	helps to					
	increase the					
	effectiveness of					
	the company's					
	digital					
	marketing					
	activities.					
2.	AI has had a					
	positive impact					
	on execution					
	and					
	optimization of					
	marketing					
	campaigns in					
	cutting the time					
	it takes to do so.					
3.	AI based					
	automation has					
	reduced the					
	amount of					
	manual work					
	done and this					
	has also					
	avoided					

	spending too			
	much time on			
	such tasks and			
	bag anahlad			
	has enabled			
	strategic			
	thinking			
	instead.			
4.	AI has helped in			
	enhancing our			
	working			
	processes in			
	marketing			
	department in			
	general by			
	increasing			
	maduation			
	production			
-	rates.			
5.	AI has			
	improved our			
	capacity to offer			
	customised			
	content to the			
	customers			
6.	AI based tools			
	have helped in			
	making these			
	focused aimed			
	at digital			
	marketing more			
	relevant.			
7.	The use of AI			
, -	has improved			
	the ways that			
	we can connect			
	to austomore			
	and do so in a			
	real time			
0	manner			
8.	Al helps in			
	comprehending			
	the behaviour of			
	the customer as			
	well as			
	forecasting the			
	same as well.			
9.	The increased		 	
	deployment of			
	artificial			
	intelligence in			
	analysing			

	customer trends			
	has helped to			
	gain more in-			
	depth			
	information of			
	the customers.			
10.	AI integration			
	has provided a			
	means to make			
	intelligent			
	decisions when			
	it comes to			
	marketing our			
	products online.			
11.	Marketing big			
	data is now			
	easier to			
	analyze and			
	interpret due to			
	advanced use of			
	artificial			
	intelligence.			
12.	The use of AI			
	has improved			
	the			
	predictability of			
	our strategic			
	marketing			
	estimations.			
13.	AI integrated			
	digital			
	marketing			
	experienced			
	increased ROIs			
	on the			
	campaigns.			
14.	AI has assisted			
	us in proper			
	allocation of			
	marketing			
	funds to			
	improve results			
15.	AI showed an	 	 	
	increased			
	effectiveness of			
	our targeted			
	marketing			
	because of			
	integration of			
	AI.			

16.	The adoption of			
	AI has ensured			
	that we record			
	tangible			
	enhanced			
	scores on our			
	marketing			
	KPIs.			
17.	Technology			
	particularly AI			
	has served to			
	help drive			
	innovation with			
	our approach to			
	digital			
	marketing.			
18.	AI has provided			
	us with an			
	ability to			
	experiment			
	with new			
	marketing			
	strategies and			
	possibilities.			
19.	AI has been			
	crucial in			
	ensuring that			
	our			
	organization			
	outcompete			
	other firms in			
	the industry in			
	the digitized			
	marketing			
20	sector.			
20.	Al has helped			
	teem te unleek			
	creativity as			
	well as try out			
	new ideas in the			
	marketing			
	campaign.			
21.	AI integration			
	has improved			
	customers'			
	relations in that			
	customers			
	receive fast			

	responses and			
	support.			
22.	Applying AI			
	allows us to			
	give our			
	consumers			
	more			
	personalized			
	and timely			
	offers.			

Q13. What are the opportunities of AI in digital marketing operations in your organisation?

- AI can be used to improve customer relations.
- AI increases productivity in analysing customer related data appropriately to enhance decision making.
- Customers are served more speedily by the implementation of the AI.
- AI works to improve the effectiveness of reaching the potential customers.
- AI enhances the effectiveness of the marketing ROI since campaigns are enhanced to run efficiently.
- AI enables organizations to forecast customer behaviours and even their preferences.
- AI allows implementing real time interaction with customers through automation.
- AI for the effective mapping and targeting of customers' journey.
- Integrating of AI in marketing to help reach more consumers through marketing at once.
- AI for marketing management and worldwide advertising campaigns and multilingual content generation.

Q14. What are the challenges of AI in digital marketing operations in your organisation?

- The introduction of AI in digitized marketing involves substantial capital expenditure.
- AI tools are sophisticated and the application of such tools is well understood to entail a certain level of technical know-how.

- Decision making due to robotic integration can also be problematic mainly arising from compatibility issues with existing structures.
- Potential problem with data privacy and security is an issue when AI is employed in digital marketing.
- Employees in the organization lack trust in AI technology.
- This may lead to marketing strategy biases that are introduced by AI algorithms.
- Based on the previously mentioned circles, high costs can be concluded as the main issue preventing the implementation of AI in digital marketing.
- This technology is not well embraced by some stakeholders in the organisation.
- Risks to individuals' right to privacy are among the reasons why AI adoption in marketing can only be partial investment.

Q15. What are the recommendations of developing long-term relationships and brand loyalty among customer through artificial intelligence enhanced digital experiences?

- Surround the adoption of AI in the organisation's digital marketing plan with clarity on goals since the onset.
- Connectivity of coherent course of action for AI integration, with defined checkpoints and short-term objectives of digital marketing departments.
- Make certain that utilisation of the technology is consistent in all marketing activities such as customer relations, copywriting and promotions.
- Spent resources on flowing training programs to the marketing teams in order to create awareness about AI and its skills.
- Provide the company with AI experts to meet the current knowledge limitations in the particular organization.
- Facilitate multidisciplinary involving marketing, Information Technology and data science departments to undertake AI based initiatives.
- Make sure that the organisation has quality structured data for the tools to operate as planned.
- Set up solid policies in data privacy and protection that shall underpin marketing use of artificial intelligence with overall business objectives.